



2019
BUDGET
ESTIMATES OF
NATIONAL EXPENDITURE

VOTE
3

COMMUNICATIONS



national treasury

Department:
National Treasury
REPUBLIC OF SOUTH AFRICA



**Estimates of
National Expenditure**

2019

National Treasury

Republic of South Africa



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The 2019 Estimates of National Expenditure is compiled with the latest available information from departmental and other sources. Some of this information is unaudited or subject to revision.

The Estimates of National Expenditure e-publications for individual votes are available on www.treasury.gov.za. Compared to this Estimates of National Expenditure publication, the e-publications for each vote contain more comprehensive coverage of all public entities. Also included are tables containing information on programme specific personnel expenditure, conditional grants to provinces and municipalities, public private partnerships and information on donor funding. Expenditure information at the level of site service delivery is included, where appropriate.

Foreword

The Estimates of National Expenditure (ENE) publications are an integral part of the comprehensive annual budget process. The economic climate has made it necessary to focus on reprioritising existing resources towards areas where the most value can be derived for all South Africans. The budgets shown in this document reflect the outcome of a robust negotiation process, led by a committee of senior officials in central government departments, under the political guidance of the Ministers' Committee on the Budget. There was also wide-ranging intergovernmental consultation on budgets in the provincial and local spheres of government. Ultimately, these decisions are considered and endorsed by Cabinet.

The ENE publications present the detail of national government's expenditure estimates for the three-year 2019 medium-term expenditure framework period, most importantly for 2019/20 allocations contained in the Appropriation Bill, 2019, as tabled by the Minister of Finance, for Parliament's consideration and adoption.

The abridged ENE provides extensive information on the priorities, spending plans and service delivery commitments of all 40 national government votes, as well as for associated government agencies. The e-publications for each vote contain more detail on goods and services, transfers and subsidies, donor funding, public entities, and lower-level spending information on service delivery.

This information in these chapters ensures that Parliament, the public, civil society, the media, government departments, public entities and the executive can keep state institutions accountable and ensure that public funds are spent to achieve the outcomes for which they were intended. Since its launch in February 2018, the Vulekamali online portal has become the main source of transparent, user-friendly information, including information contained in ENE publications, for anybody who wants to know more about how government compiles its budget and spends public funds. The website, www.vulekamali.gov.za, continues to evolve, and now also provides geospatial information on government's infrastructure projects, which are focal in this year's budget as a key impetus for economic growth. I encourage you to be active citizens and use this information to hold government accountable for obtaining the best possible outcomes with the funds entrusted to it.

I wish to thank the executive for the political leadership shown in the budget process, our government colleagues for all of their efforts and contributions, and my team at the department for working diligently to bring it all together.



Dondo Mogajane
Director-General: National Treasury

Introduction

The Estimates of National Expenditure publications

The Estimates of National Expenditure (ENE) publications describe in detail government's expenditure plans over the next three financial years, also known as the medium-term expenditure framework (MTEF) period. The 2019 MTEF period is from 2019/20 to 2021/22.

The ENE publications contain information on how government institutions have spent their budgets in previous years. They explain how these institutions intend to use their allocations over the medium term to achieve their goals, and the outputs and outcomes their spending is expected to lead to. The publications include tables depicting non-financial performance indicators and targets, departmental receipts, personnel, significant as well as detailed expenditure trends and estimates by programme, subprogramme and economic classification for each department and for entities that report to the vote's executive authority. Explanatory narratives set out the institution's purpose (and that of its programmes), its mandate and programme-level objectives and descriptions of subprogrammes. A more in-depth narrative analyses the institution's expected expenditure over the MTEF period. Summary data tables at the end of each vote contain data on provincial and municipal conditional grants, public-private partnerships, donor funding, infrastructure, and expenditure at the level of site service delivery, where applicable.

A separate 2019 ENE Overview publication is also available on www.treasury.gov.za and summarises the ENE information across all votes. The 2019 ENE Overview contains a narrative explanation and budget-wide summary tables; and it also has a write-up on how to interpret the information that is contained in each section of the publications.

Communications

National Treasury

Republic of South Africa



Contents

Budget summary	1
Vote purpose	1
Mandate	1
Selected performance indicators	2
Expenditure analysis	2
Expenditure trends	3
Expenditure estimates	4
Expenditure trends and estimates for significant spending items	5
Goods and services expenditure trends and estimates	5
Transfers and subsidies expenditure trends and estimates	5
Personnel information	6
Departmental receipts	6
Programme 1: Administration	7
Programme 2: Communications Policy, Research and Development	8
Programme 3: Industry and Capacity Development	9
Programme 4: Entity Oversight	11
Government Communication and Information System	13
Programme 3: Intergovernmental Coordination and Stakeholder Management	21
Entities	23

Vote 3

Communications

Budget summary

R million	2019/20				2020/21	2021/22
	Total	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total
MTEF allocation						
Administration	64.9	64.8	–	0.1	68.9	74.8
Communications Policy, Research and Development	16.4	16.4	–	–	17.5	18.9
Industry and Capacity Development	47.4	47.4	–	0.0	50.8	24.4
Entity Oversight	1 447.4	14.9	1 432.4	–	1 532.9	1 619.8
Total expenditure estimates	1 576.1	143.6	1 432.4	0.1	1 670.1	1 737.9
Executive authority	Minister of Communications					
Accounting officer	Director-General of Communications					
Website address	www.doc.gov.za					

The Estimates of National Expenditure e-publications for individual votes are available on www.treasury.gov.za. These publications provide more comprehensive coverage of vote specific information, particularly about goods and services, transfers and subsidies, personnel, entities, donor funding, public-private partnerships, conditional grants to provinces and municipalities, and expenditure information at the level of service delivery, where appropriate.

Vote purpose

Create an enabling environment for the provision of inclusive communication services to all South Africans in a manner that promotes socioeconomic development and investment through broadcasting, new media, print media and other new technologies. Brand the country locally and internationally.

Mandate

The Department of Communications is responsible for the national communications policy and strategy; information dissemination and publicity; and the branding of South Africa. Improved communication and marketing will promote an informed citizenry and assist the country in promoting investments, economic growth and job creation. The department's mandate is derived from section 192 of the Constitution, which provides for the independence of broadcasting regulation in the public interest; the International Telecommunications Union; and the World Intellectual Property Organisation.

The department is responsible for the administration and implementation of the following legislation:

- the Films and Publications Act (1996)
- the Broadcasting Act (1999)
- the Media Development and Diversity Agency Act (2002)
- the Independent Communications Authority of South Africa Act (2000), a joint responsibility with the Minister of Telecommunications and Postal Services
- Chapter 9, sections 3, 4(5), 5(6) and 79B of the Electronic Communications Act (2005), a joint responsibility with the Minister of Telecommunications and Postal Services.

Selected performance indicators

Table 3.1 Performance indicators by programme and related outcome

Indicator	Programme	MTSF outcome	Past			Current	Projections		
			2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Number of digital broadcasting awareness campaigns hosted per year	Industry and Capacity Development	Outcome 14: Nation building and social cohesion	- ¹	59 ²	- ³				
Number of monitoring reports on the implementation of broadcasting digital migration programme per year ⁴	Industry and Capacity Development		4	4	4	4	4	4	4
Number of position papers tabled at multilateral engagements per year	Industry and Capacity Development		- ¹	2	2	2	1	1	1
Number of bilateral engagements coordinated to advance digital migrations and communication agendas per year ⁴	Industry and Capacity Development		- ¹	10	10	4	4	4	4
Number of state-owned entities governance frameworks reviewed per year ⁴	Entity Oversight		4	4	2	5	2	2	2

1. No historical data available.

2. Increase due to additional funds allocated for the digital migration project in the 2016 Adjusted Estimates of National Expenditure.

3. Indicator discontinued from 2017/18.

4. Indicator changed to align with the department's 2019/20 annual performance plan, which was finalised after the 2018 Estimates of National Expenditure had been published.

Expenditure analysis

The National Development Plan envisages a citizenry that actively participates in government's socioeconomic transformation programmes to address poverty, unemployment and inequality in South Africa. This is given expression by outcome 14 (nation building and social cohesion) of government's 2014-2019 medium-term strategic framework, which is closely aligned with the work of the Department of Communications. Over the medium term, the department will continue to focus on: strengthening entity oversight, developing a responsive communications policy and regulatory framework, and transforming the communications sector through digital broadcasting.

Over the MTEF period, 91.3 per cent (R4.6 billion) of the department's total budget will be transferred to entities for the implementation of communications and broadcasting policies, while 28.4 per cent (R1.4 billion) will be transferred to the Government Communication and Information System to carry out its functions. The remaining 8.7 per cent (R431.2 million) will be used by the department for its operating costs, of which R282.3 million will be spent on compensation of employees, and R148.6 million on goods and services.

Strengthening entity oversight

As the bulk of the department's budget is transferred to entities, the onus is on the department to exercise effective oversight of them to ensure that they operate efficiently towards fulfilling their respective mandates. Over the medium term, the department intends to review and benchmark shareholder compacts and accountability instruments to strengthen oversight of all entities. The department will also continue to monitor and assess the delivery of entities on their mandates and compliance to all relevant founding legislative prescripts. This is expected to be achieved through analysing quarterly performance and annual reports, and coordinating monthly and quarterly accountability forums between the department and its entities. In 2018/19, the department established a task team to ensure progress in resolving the financial constraints faced by the South African Broadcasting Corporation. The task team's purpose is to, among other things, monitor the implementation of the corporation's turnaround strategy, and assist with the development of a revised corporate plan and government guarantee application with the aim of making the corporation profitable. All activities related to strengthening entity oversight are carried out in the *Entity Oversight* programme, which has an allocation of R4.6 billion over the MTEF period.

Developing a responsive communications policy and regulatory framework

The department is committed to promoting an informed citizenry through developing a responsive communications policy and regulatory framework. As such, over the medium term, the department will focus on amending and updating communications policies to ensure they are aligned with international standards, especially in relation to online and on-demand broadcasting. As this involves content classification, it will ensure that children are protected from harmful content and cyberbullying. To promote a vibrant community media and communications sector, over the MTEF period, the department plans to launch an appropriate course curriculum for digital media literacy in line with international best practice. This is expected to be done in partnership with private institutions and individuals, including NGOs and other civil society organisations. Over the medium term, the department also plans to develop and implement the Audio-Visual and Digital Content Bill, and a charter for media transformation and diversity; and review and finalise the Media Development and Diversity Amendment Bill, which seeks to update outdated laws. These activities are carried out in the *Communications Policy, Research and Development* programme, which has a budget of R52.8 million over the MTEF period.

Transforming the communications sector through digital broadcasting

The shift from analogue to digital broadcasting is critical to transforming the communications sector, as it frees up much needed spectrum for broadband and other modern communications services. Digital broadcasting, therefore, will enable South Africa to adapt to and participate meaningfully in a globalised economy. As such, the department plans to fast-track the rollout of the digital migration project, which involves migrating all citizens by July 2020 to digital broadcast platforms. This is in line with the department's adoption of a new delivery model for digital migration, which was approved by Cabinet in 2018. The new model entails supplying digital set-top boxes to citizens through retail stores rather than directly by government, thereby freeing up government procurement processes.

The model will follow a phased provincial approach, where targeted public awareness and messaging will be done by the department through marketing and education programmes broadcast mainly on the South African Broadcasting Corporation's television and radio platforms, community radio and print media. Consumer awareness and registration campaigns will also be conducted by field teams comprising volunteers and contracted staff between April 2019 and July 2020. In addition, consumers will be provided with call centre support for all decoder installation and other related queries. This service will be administered and operated by Sentech due to its core role in the project. To carry out all activities related to the fast-tracking of the digital migration project, R96.9 million has been set aside over the medium term in the *Broadcasting Digital Migration* subprogramme in the *Industry and Capacity Development* programme.

Expenditure trends

Table 3.2 Vote expenditure trends by programme and economic classification

Programmes														
1. Administration														
2. Communications Policy, Research and Development														
3. Industry and Capacity Development														
4. Entity Oversight														
Programme														
	Annual budget			Annual budget			Annual budget			Annual budget			Average: Outcome/Annual budget (%)	Average: Outcome/Adjusted appropriation (%)
	2015/16	Adjusted appropriation	Audited outcome	2016/17	Adjusted appropriation	Audited outcome	2017/18	Adjusted appropriation	Audited outcome	2018/19	Adjusted appropriation	Revised estimate		
R million	2015/16	Adjusted appropriation	Audited outcome	2016/17	Adjusted appropriation	Audited outcome	2017/18	Adjusted appropriation	Audited outcome	2018/19	Adjusted appropriation	Revised estimate	2015/16 - 2018/19	2015/16 - 2018/19
Programme 1	42.4	42.4	48.2	45.1	57.1	57.3	62.8	67.4	65.5	64.6	70.4	67.9	111.1%	100.6%
Programme 2	7.9	7.9	4.9	8.4	7.7	6.3	8.5	6.9	5.8	11.5	11.2	11.2	78.0%	83.8%
Programme 3	10.2	20.2	20.4	10.9	47.7	35.2	22.3	28.2	21.4	53.3	45.3	45.3	126.4%	86.5%
Programme 4	1 220.4	1 220.4	1 214.6	1 281.0	1 237.2	1 237.0	1 331.5	1 325.9	1 326.3	1 383.7	1 389.3	1 389.3	99.1%	99.9%
Total	1 280.9	1 290.9	1 288.0	1 345.4	1 349.7	1 335.7	1 425.1	1 428.3	1 419.0	1 513.1	1 516.2	1 513.7	99.9%	99.5%
Change to 2018 Budget estimate										3.1				

Table 3.2 Vote expenditure trends by programme and economic classification

Economic classification	Annual budget			Adjusted appropriation			Audited outcome			Annual budget			Adjusted appropriation			Revised estimate			Average: Outcome/Annual budget (%)	Average: Outcome/Adjusted appropriation (%)
	2015/16	2016/17	2017/18	2018/19	2015/16	2016/17	2017/18	2018/19	2015/16	2016/17	2017/18	2018/19	2015/16	2016/17	2017/18	2018/19				
R million	70.1	80.1	76.3	75.1	114.0	99.8	100.2	104.4	93.9	135.6	134.7	132.1	105.6%	92.9%						
Current payments	70.1	80.1	76.3	75.1	114.0	99.8	100.2	104.4	93.9	135.6	134.7	132.1	105.6%	92.9%						
Compensation of employees	56.0	56.0	47.6	59.2	68.2	65.5	76.7	71.2	64.5	81.3	80.9	78.4	93.7%	92.6%						
Goods and services	14.1	24.1	28.7	16.0	45.8	34.4	23.5	33.2	29.5	54.3	53.8	53.8	135.7%	93.3%						
Transfers and subsidies	1 210.2	1 210.2	1 210.2	1 270.2	1 231.9	1 232.1	1 324.9	1 322.3	1 322.9	1 377.5	1 381.5	1 381.5	99.3%	100.0%						
Departmental agencies and accounts	1 037.2	1 037.2	1 037.2	1 088.1	1 049.8	1 049.8	1 151.1	1 147.8	1 147.8	1 190.1	1 193.2	1 193.2	99.1%	100.0%						
Public corporations and private enterprises	172.9	172.9	172.9	182.1	182.1	182.1	173.8	173.8	173.8	187.4	187.4	187.4	100.0%	100.0%						
Households	–	–	0.0	–	0.1	0.2	–	0.7	1.3	–	0.8	0.8	–	144.6%						
Payments for capital assets	0.7	0.7	1.6	0.1	3.8	3.8	0.0	1.6	2.1	0.0	0.1	0.1	896.2%	122.0%						
Machinery and equipment	0.7	0.7	1.6	0.1	3.8	3.8	0.0	1.6	2.1	0.0	0.1	0.1	896.2%	122.0%						
Payments for financial assets	–	–	–	–	–	0.0	–	–	0.1	–	–	–	–	–						
Total	1 280.9	1 290.9	1 288.0	1 345.4	1 349.7	1 335.7	1 425.1	1 428.3	1 419.0	1 513.1	1 516.2	1 513.7	99.9%	99.5%						

Expenditure estimates

Table 3.3 Vote expenditure estimates by programme and economic classification

Programmes								
1. Administration 2. Communications Policy, Research and Development 3. Industry and Capacity Development 4. Entity Oversight								
Programme	Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
				2018/19	2015/16 - 2018/19	2019/20		
R million								
Programme 1	67.9	17.0%	4.3%	64.9	68.9	74.8	3.3%	4.3%
Programme 2	11.2	12.5%	0.5%	16.4	17.5	18.9	18.8%	1.0%
Programme 3	45.3	30.9%	2.2%	47.4	50.8	24.4	-18.6%	2.6%
Programme 4	1 389.3	4.4%	93.0%	1 447.4	1 532.9	1 619.8	5.2%	92.2%
Total	1 513.7	5.5%	100.0%	1 576.1	1 670.1	1 737.9	4.7%	100.0%
Change to 2018 Budget estimate				(12.3)	(13.2)	(13.0)		
Economic classification								
Current payments	132.1	18.2%	7.2%	143.6	153.1	134.3	0.5%	8.7%
Compensation of employees	78.4	11.9%	4.6%	87.7	94.3	100.4	8.6%	5.6%
Goods and services	53.8	30.7%	2.6%	55.9	58.8	33.9	-14.2%	3.1%
Transfers and subsidies	1 381.5	4.5%	92.6%	1 432.4	1 516.9	1 603.6	5.1%	91.3%
Departmental agencies and accounts	1 193.2	4.8%	79.7%	1 233.4	1 307.0	1 382.0	5.0%	78.7%
Public corporations and private enterprises	187.4	2.7%	12.9%	199.0	210.0	221.5	5.7%	12.6%
Households	0.8	–	0.0%	–	–	–	-100.0%	0.0%
Payments for capital assets	0.1	-45.8%	0.1%	0.1	0.1	0.1	-21.4%	0.0%
Machinery and equipment	0.1	-45.8%	0.1%	0.0	0.0	0.1	-21.4%	0.0%
Software and other intangible assets	–	–	–	0.1	0.1	–	–	0.0%
Total	1 513.7	5.5%	100.0%	1 576.1	1 670.1	1 737.9	4.7%	100.0%

Expenditure trends and estimates for significant spending items

Table 3.4 Expenditure trends and estimates for significant spending items

R thousand	Audited outcome			Adjusted appropriation 2018/19	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2018/19 - 2021/22	Average: Expenditure/ Total vote (%) 2018/19 - 2021/22
	2015/16	2016/17	2017/18		2015/16 - 2018/19	2019/20	2020/21	2021/22			
Government Communication and Information System	365 476	385 256	401 450	423 585	5.0%	28.4%	441 683	471 442	500 309	5.7%	28.3%
Independent Communications Authority of South Africa	393 619	373 071	430 383	443 961	4.1%	29.5%	452 645	477 721	504 186	4.3%	28.9%
Brand South Africa	173 160	181 186	194 300	200 430	5.0%	13.5%	207 914	219 397	231 546	4.9%	13.2%
Film and Publication Board	82 359	86 472	91 684	94 577	4.7%	6.4%	99 373	104 833	110 599	5.4%	6.3%
Total	1 014 614	1 025 985	1 117 817	1 162 553	4.6%	77.8%	1 201 615	1 273 393	1 346 640	5.0%	76.7%

Goods and services expenditure trends and estimates

Table 3.5 Vote goods and services expenditure trends and estimates

R thousand	Audited outcome			Adjusted appropriation 2018/19	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2018/19 - 2021/22	Average: Expenditure/ Total (%) 2018/19 - 2021/22
	2015/16	2016/17	2017/18		2015/16 - 2018/19	2019/20	2020/21	2021/22			
Administrative fees	280	556	534	970	51.3%	1.6%	961	1 037	1 099	4.2%	2.0%
Advertising	3 163	1 462	1 535	7 070	30.7%	9.0%	11 415	11 770	88	-76.8%	15.0%
Minor assets	89	136	42	84	-1.9%	0.2%	208	209	221	38.1%	0.4%
Audit costs: External	–	790	1 056	1 750	–	2.5%	1 100	1 161	1 242	-10.8%	2.6%
Bursaries: Employees	62	32	13	20	-31.4%	0.1%	50	58	121	82.2%	0.1%
Catering: Departmental activities	1 085	2 519	600	824	-8.8%	3.4%	508	562	828	0.2%	1.3%
Communication	1 887	5 675	1 584	2 073	3.2%	7.7%	1 999	1 726	1 824	-4.2%	3.8%
Computer services	34	253	313	566	155.3%	0.8%	352	358	366	-13.5%	0.8%
Consultants: Business and advisory services	31	39	553	1 850	290.8%	1.7%	1 500	1 583	–	-100.0%	2.4%
Legal services	2 416	2 149	2 747	1 960	-6.7%	6.3%	1 044	2 110	1 788	-3.0%	3.4%
Contractors	342	104	32	217	-14.1%	0.5%	235	243	261	6.3%	0.5%
Agency and support/outsourced services	98	32	–	126	8.7%	0.2%	1 387	1 459	1 539	130.3%	2.2%
Entertainment	11	9	43	51	66.7%	0.1%	310	56	333	86.9%	0.4%
Fleet services (including government motor transport)	2 317	3 924	2 689	2 793	6.4%	8.0%	2 557	2 295	2 178	-8.0%	4.9%
Consumable supplies	139	99	194	458	48.8%	0.6%	398	339	461	0.2%	0.8%
Consumables: Stationery, printing and office supplies	967	703	1 173	1 951	26.4%	3.3%	2 271	2 345	2 482	8.4%	4.5%
Operating leases	201	219	287	365	22.0%	0.7%	274	290	306	-5.7%	0.6%
Rental and hiring	279	1 122	377	3 054	122.0%	3.3%	5 741	4 941	177	-61.3%	6.9%
Property payments	–	–	87	2 936	–	2.1%	4 036	3 249	3 428	5.3%	6.7%
Travel and subsistence	14 454	13 602	15 258	22 518	15.9%	45.0%	17 770	21 234	13 077	-16.6%	36.9%
Training and development	207	106	51	500	34.2%	0.6%	557	588	590	5.7%	1.1%
Operating payments	625	654	280	799	8.5%	1.6%	516	485	634	-7.4%	1.2%
Venues and facilities	–	177	5	817	–	0.7%	688	725	856	1.6%	1.5%
Total	28 687	34 362	29 453	53 752	23.3%	100.0%	55 877	58 823	33 899	-14.2%	100.0%

Transfers and subsidies expenditure trends and estimates

Table 3.6 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation 2018/19	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2018/19 - 2021/22	Average: Expenditure/ Total (%) 2018/19 - 2021/22
	2015/16	2016/17	2017/18		2015/16 - 2018/19	2019/20	2020/21	2021/22			
Households											
Social benefits											
Current	49	199	1 263	828	156.6%	–	–	–	–	-100.0%	–
Households	49	199	1 263	828	156.6%	–	–	–	–	-100.0%	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	1 037 229	1 049 799	1 147 822	1 193 222	4.8%	86.0%	1 233 410	1 306 950	1 382 042	5.0%	86.2%
Media Development and Diversity Agency	22 615	23 814	30 005	30 669	10.7%	2.1%	31 795	33 557	35 402	4.9%	2.2%

Table 3.6 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2015/16	2016/17	2017/18		2018/19	2015/16 - 2018/19	2019/20	2020/21	2021/22		
Brand South Africa	173 160	181 186	194 300	200 430	5.0%	14.6%	207 914	219 397	231 546	4.9%	14.5%
Government Communication and Information System	365 476	385 256	401 450	423 585	5.0%	30.6%	441 683	471 442	500 309	5.7%	31.0%
Independent Communications Authority of South Africa	393 619	373 071	430 383	443 961	4.1%	31.9%	452 645	477 721	504 186	4.3%	31.7%
Film and Publication Board	82 359	86 472	91 684	94 577	4.7%	6.9%	99 373	104 833	110 599	5.4%	6.9%
Public corporations and private enterprises											
Other transfers to public corporations											
Current	172 927	182 093	173 766	187 421	2.7%	13.9%	199 016	209 963	221 510	5.7%	13.8%
South African Broadcasting Corporation: Channel Africa	49 640	52 271	54 885	58 068	5.4%	4.2%	61 320	64 693	68 251	5.5%	4.3%
South African Broadcasting Corporation: Public broadcaster	101 785	107 180	105 947	115 669	4.4%	8.4%	123 246	130 025	137 176	5.8%	8.5%
South African Broadcasting Corporation: Community radio stations	9 804	10 324	–	–	-100.0%	0.4%	–	–	–	–	–
South African Broadcasting Corporation: Programme productions	11 698	12 318	12 934	13 684	5.4%	1.0%	14 450	15 245	16 083	5.5%	1.0%
Total	1 210 205	1 232 091	1 322 851	1 381 471	4.5%	100.0%	1 432 426	1 516 913	1 603 552	5.1%	100.0%

Personnel information

Table 3.7 Vote personnel numbers and cost by salary level and programme¹

Number of posts estimated for 31 March 2019		Number and cost ² of personnel posts filled/planned for on funded establishment															Number		
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average Growth rate (%)	Average: Salary level/Total (%)				
		2017/18		2018/19		2019/20		2020/21		2021/22		2018/19 - 2021/22							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Communications	92	25	90	64.5	0.7	107	78.4	0.7	120	87.7	0.7	120	94.3	0.8	121	100.4	0.8	4.2%	100.0%
Salary level																			
1 – 6	14	6	15	5.2	0.3	17	4.8	0.3	20	5.6	0.3	20	6.2	0.3	22	7.0	0.3	9.0%	16.9%
7 – 10	25	2	24	8.8	0.4	34	14.2	0.4	41	18.7	0.5	41	20.1	0.5	41	21.7	0.5	6.4%	33.5%
11 – 12	21	7	19	13.1	0.7	20	14.1	0.7	27	22.0	0.8	27	23.6	0.9	26	24.3	0.9	9.1%	21.4%
13 – 16	30	10	30	31.8	1.1	34	42.2	1.2	31	39.6	1.3	31	42.4	1.4	31	45.4	1.5	-3.0%	27.1%
Other	2	–	2	5.7	2.9	2	3.0	1.5	1	1.8	1.8	1	1.9	1.9	1	2.0	2.0	-20.6%	1.1%
Programme	92	25	90	64.5	0.7	107	78.4	0.7	120	87.7	0.7	120	94.3	0.8	121	100.4	0.8	4.2%	100.0%
Programme 1	65	20	63	42.3	0.7	75	45.6	0.6	71	45.9	0.6	70	49.2	0.7	71	52.8	0.7	-1.8%	61.3%
Programme 2	9	–	7	4.4	0.6	11	8.0	0.7	17	12.6	0.7	17	13.5	0.8	17	14.6	0.9	15.6%	13.2%
Programme 3	11	5	12	13.5	1.1	13	18.4	1.4	17	16.4	1.0	18	17.9	1.0	18	19.2	1.1	11.5%	14.1%
Programme 4	7	–	8	4.2	0.5	8	6.5	0.8	15	12.7	0.8	15	13.6	0.9	15	13.7	0.9	23.3%	11.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 3.8 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)		Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2015/16	2016/17	2017/18			2018/19	2015/16 - 2018/19	2019/20	2020/21	2021/22		
Departmental receipts	3 486	2 579	2 225	2 061	2 061	-16.1%	100.0%	2 745	2 896	2 907	12.1%	100.0%
Sales of goods and services produced by department	12	61	51	88	88	94.3%	2.0%	92	97	100	4.4%	3.6%
Sales by market establishments of which:												
Market Establishment: Rental Parking (covered and open)	5	50	41	73	73	144.4%	1.6%	76	80	82	4.0%	2.9%

Table 3.8 Departmental receipts by economic classification

	Audited outcome			Adjusted estimate 2018/19	Revised estimate 2019/20	Average growth rate (%) 2015/16 - 2018/19	Average: Receipt item/ Total (%) 2018/19 - 2021/22	Medium-term receipts estimate			Average growth rate (%) 2018/19 - 2021/22	Average: Receipt item/ Total (%)
	2015/16	2016/17	2017/18					2019/20	2020/21	2021/22		
R thousand												
Other sales	7	11	10	15	15	28.9%	0.4%	16	17	18	6.3%	0.6%
of which:												
Commission on insurance	7	11	10	15	15	28.9%	0.4%	16	17	18	6.3%	0.6%
Interest, dividends and rent on land	3 406	2 239	1 992	1 900	1 900	-17.7%	92.1%	2 458	2 593	2 596	11.0%	90.0%
Interest	3 406	2 239	1 992	1 900	1 900	-17.7%	92.1%	2 458	2 593	2 596	11.0%	90.0%
Transactions in financial assets and liabilities	68	279	182	73	73	2.4%	5.8%	195	206	211	42.4%	6.5%
Total	3 486	2 579	2 225	2 061	2 061	-16.1%	100.0%	2 745	2 896	2 907	12.1%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 3.9 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2018/19	Average growth rate (%) 2015/16 - 2018/19	Average: Expenditure/ Total (%) 2018/19 - 2021/22	Medium-term expenditure estimate			Average growth rate (%) 2018/19 - 2021/22	Average: Expenditure/ Total (%)
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22		
R thousand											
Ministry	12 032	8 376	10 066	9 727	-6.8%	16.7%	7 123	7 625	8 154	-5.7%	11.7%
Departmental Management	28 725	31 611	32 334	29 827	1.3%	50.8%	25 711	27 491	31 065	1.4%	40.9%
Internal Audit	–	854	1 093	2 332	–	1.8%	1 671	1 763	1 860	-7.3%	2.7%
Corporate Services	4 881	9 903	12 512	16 646	50.5%	18.2%	18 094	19 086	20 094	6.5%	26.5%
Financial Management	2 568	6 511	9 459	11 892	66.7%	12.6%	12 280	12 955	13 668	4.7%	18.2%
Total	48 206	57 255	65 464	70 424	13.5%	100.0%	64 879	68 920	74 841	2.0%	100.0%
Change to 2018 Budget estimate				5 787			(11 767)	(12 706)	(13 627)		
Economic classification	47 325	55 968	62 504	69 748	13.8%	97.6%	64 819	68 857	74 841	2.4%	99.7%
Current payments											
Compensation of employees	29 337	42 643	42 333	48 096	17.9%	67.3%	45 904	49 211	52 838	3.2%	70.3%
Goods and services ¹	17 988	13 325	20 171	21 652	6.4%	30.3%	18 915	19 646	22 003	0.5%	29.5%
of which:											
Audit costs: External	–	790	1 056	1 750	–	1.5%	1 100	1 161	1 242	-10.8%	1.9%
Communication	1 124	1 164	1 301	1 317	5.4%	2.0%	1 308	997	1 054	-7.2%	1.7%
Legal services	576	155	2 525	1 460	36.3%	2.0%	544	1 582	1 670	4.6%	1.9%
Fleet services (including government motor transport)	2 317	3 324	2 569	2 370	0.8%	4.4%	2 150	1 866	1 725	-10.0%	2.9%
Property payments	–	–	–	2 936	–	1.2%	4 036	3 249	3 428	5.3%	4.9%
Travel and subsistence	11 722	6 063	10 662	8 509	-10.1%	15.3%	6 446	7 659	8 739	0.9%	11.2%
Transfers and subsidies ¹	49	–	798	651	136.8%	0.6%	–	–	–	-100.0%	0.2%
Households	49	–	798	651	136.8%	0.6%	–	–	–	-100.0%	0.2%
Payments for capital assets	832	1 271	2 088	25	-68.9%	1.7%	60	63	–	-100.0%	0.1%
Machinery and equipment	832	1 271	2 088	25	-68.9%	1.7%	–	–	–	-100.0%	–
Software and other intangible assets	–	–	–	–	–	–	60	63	–	–	–
Payments for financial assets	–	16	74	–	–	–	–	–	–	–	–
Total	48 206	57 255	65 464	70 424	13.5%	100.0%	64 879	68 920	74 841	2.0%	100.0%
Proportion of total programme expenditure to vote expenditure	3.7%	4.3%	4.6%	4.6%	–	–	4.1%	4.1%	4.3%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	49	–	798	651	136.8%	0.6%	–	–	–	-100.0%	0.2%
Households	49	–	798	651	136.8%	0.6%	–	–	–	-100.0%	0.2%

1. Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

Personnel information

Table 3.10 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2019			Number and cost ² of personnel posts filled/planned for on funded establishment												Number				
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate						Average Growth Rate (%)	Average: Salary level/Total (%)			
			2017/18			2018/19			2019/20		2020/21		2021/22						
Administration			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	65	20	63	42.3	0.7	75	45.6	0.6	71	45.9	0.6	70	49.2	0.7	71	52.8	0.7	-1.8%	100.0%
1 – 6	14	6	14	3.5	0.2	16	4.5	0.3	17	4.9	0.3	16	5.2	0.3	17	5.7	0.3	2.0%	23.0%
7 – 10	18	2	17	6.8	0.4	24	10.2	0.4	22	10.1	0.5	22	10.9	0.5	22	11.7	0.5	-2.9%	31.4%
11 – 12	14	6	14	8.8	0.6	15	9.6	0.6	16	13.1	0.8	16	14.0	0.9	16	15.0	0.9	2.2%	22.0%
13 – 16	17	6	16	17.5	1.1	18	18.3	1.0	15	16.1	1.1	15	17.2	1.1	15	18.4	1.2	-5.9%	22.0%
Other	2	–	2	5.7	2.9	2	3.0	1.5	1	1.8	1.8	1	1.9	1.9	1	2.0	2.0	-20.6%	1.7%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Communications Policy, Research and Development

Programme purpose

Conduct research, and develop communications and broadcasting policies.

Objectives

- Improve universal access to broadcasting services and information to all citizens by developing broadcasting and communications legislation by March 2020.
- Support the growth and development of the creative industries sector by developing a charter on media transformation and diversity by March 2020.

Subprogrammes

- *Broadcasting Policy* oversees the development and implementation of public and community broadcasting policies and strategies, policies and strategies to promote the commercial broadcasting tier; and facilitates the implementation of policies by regulatory institutions in the sector.
- *Media Policy* conducts research and develops print media, new media and communications policies.
- *Technology and Engineering Services* conducts research and develops broadcasting spectrum policy and plans, develops standards, and manages technology and engineering services.

Expenditure trends and estimates

Table 3.11 Communications Policy, Research and Development expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2015/16	2016/17	2017/18				2018/19	2019/20	2020/21		
R thousand											
Broadcasting Policy	4 883	6 324	5 810	8 574	20.6%	90.4%	10 500	11 277	11 991	11.8%	66.1%
Media Policy	–	–	23	250	–	1.0%	5 648	5 984	6 591	197.6%	28.8%
Technology and Engineering Services	13	–	3	2 422	471.1%	8.6%	264	278	294	-50.5%	5.1%
Total	4 896	6 324	5 836	11 246	31.9%	100.0%	16 412	17 539	18 876	18.8%	100.0%
Change to 2018				(250)			2 646	2 837	2 945		
Budget estimate											
Economic classification											
Current payments	4 282	6 238	5 836	11 246	38.0%	97.5%	16 412	17 539	18 876	18.8%	100.0%
Compensation of employees	3 764	4 766	4 409	7 971	28.4%	73.9%	12 614	13 532	14 648	22.5%	76.1%
Goods and services ¹	518	1 472	1 427	3 275	84.9%	23.6%	3 798	4 007	4 228	8.9%	23.9%
of which:											
Catering: Departmental activities	–	1	3	70	–	0.3%	120	127	134	24.2%	0.7%
Communication	10	1 001	76	137	139.3%	4.3%	120	128	136	-0.2%	0.8%

Table 3.11 Communications Policy, Research and Development expenditure trends and estimates by subprogramme and economic classification

Economic classification	Audited outcome			Adjusted appropriation 2018/19	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2015/16	2016/17	2017/18		2015/16	2018/19	2019/20	2020/21	2021/22	2018/19	2021/22
R thousand											
Agency and support/outsourced services	3	–	–	126	247.6%	0.5%	250	261	275	29.7%	1.4%
Consumables: Stationery, printing and office supplies	122	12	–	310	36.5%	1.6%	362	383	404	9.2%	2.3%
Travel and subsistence	257	215	1 255	1 720	88.5%	12.2%	2 310	2 439	2 574	14.4%	14.1%
Venues and facilities	–	160	–	417	–	2.0%	300	314	331	-7.4%	2.1%
Transfers and subsidies ¹	–	61	–	–	–	0.2%	–	–	–	–	–
Households	–	61	–	–	–	0.2%	–	–	–	–	–
Payments for capital assets	614	25	–	–	-100.0%	2.3%	–	–	–	–	–
Machinery and equipment	614	25	–	–	-100.0%	2.3%	–	–	–	–	–
Total	4 896	6 324	5 836	11 246	31.9%	100.0%	16 412	17 539	18 876	18.8%	100.0%
Proportion of total programme expenditure to vote expenditure	0.4%	0.5%	0.4%	0.7%	–	–	1.0%	1.1%	1.1%	–	–

Details of transfers and subsidies

Households										
Social benefits										
Current	–	61	–	–	–	0.2%	–	–	–	–
Households	–	61	–	–	–	0.2%	–	–	–	–

1. Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

Personnel information**Table 3.12 Communications Policy, Research and Development personnel numbers and cost by salary level¹**

Communications Policy, Research and Development	Number of posts estimated for 31 March 2019		Number and cost ² of personnel posts filled/planned for on funded establishment															Number	
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate									Average growth rate (%)	Average Salary level/Total (%)
			2017/18			2018/19			2019/20			2020/21			2021/22				
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	9	–	7	4.4	0.6	11	8.0	0.7	17	12.6	0.7	17	13.5	0.8	17	14.6	0.9	15.6%	100.0%
1 – 6	–	–	1	0.0	0.0	1	0.3	0.3	2	0.4	0.2	2	0.4	0.2	2	0.6	0.3	26.0%	11.3%
7 – 10	3	–	2	0.8	0.4	4	1.7	0.4	5	2.4	0.5	5	2.6	0.5	5	2.8	0.6	7.7%	30.6%
11 – 12	3	–	2	1.4	0.7	2	1.5	0.7	5	4.0	0.8	5	4.3	0.9	5	4.6	0.9	35.7%	27.4%
13 – 16	3	–	2	2.2	1.1	4	4.5	1.1	5	5.8	1.2	5	6.2	1.2	5	6.7	1.3	7.7%	30.6%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Industry and Capacity Development**Programme purpose**

Manage enterprise development, broadcasting digital migration, and industry research and analysis. Implement a structured programme of engagement with stakeholders in support of the department's programmes and projects.

Objectives

- Support the growth and development of the creative industries sector by providing necessary skills to the youth and women for digital platforms by March 2020.
- Ensure the country migrates from analogue to digital broadcasting through the installation of digital devices to access digital broadcasting by March 2020.
- Strengthen support, guidance and interrelations with stakeholders through coordinating bilateral engagement and position papers by March 2020.
- Market the country locally and internationally to provide an enabling environment for investment through participation in multilateral structures by March 2020.

Subprogrammes

- *Enterprise Development* manages enterprise development; implements policy; manages and supports creative industries and media transformation; compiles skills profiles; and develops skills development programmes, including the development and implementation of broadcasting industry development strategies and plans.
- *Broadcasting Digital Migration* manages broadcasting digital migration with the aim of migrating from analogue to digital broadcasting, and plays an important role in creating and supporting small, medium and micro enterprises in the digital domain.
- *Industry Research and Analysis* manages industry research and analysis.
- *Intergovernmental Relations and Stakeholder Management* manages intergovernmental relations and stakeholder relations.

Expenditure trends and estimates

Table 3.13 Industry and Capacity Development expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2015/16	2016/17	2017/18		2015/16 - 2018/19	2018/19 - 2021/22	2019/20	2020/21	2021/22		
R thousand											
Enterprise Development	2 389	207	3	2 000	-5.8%	3.8%	2 112	2 228	2 351	5.5%	5.2%
Broadcasting Digital Migration	15 260	27 868	15 147	37 855	35.4%	78.6%	39 326	42 186	15 372	-25.9%	80.2%
Industry Research and Analysis	1 734	5 394	3 844	3 223	23.0%	11.6%	1 684	1 777	1 874	-16.5%	5.1%
Intergovernmental Relations and Stakeholder Management	1 002	1 697	2 406	2 229	30.5%	6.0%	4 327	4 565	4 815	29.3%	9.5%
Total	20 385	35 166	21 400	45 307	30.5%	100.0%	47 449	50 756	24 412	-18.6%	100.0%
Change to 2018 Budget estimate				(8 037)			4 661	5 086	5 508		
Economic classification											
Current payments	20 315	32 615	20 931	45 108	30.5%	97.3%	47 403	50 708	24 360	-18.6%	99.8%
Compensation of employees	11 008	13 391	13 506	18 365	18.6%	46.0%	16 447	17 867	19 150	1.4%	42.8%
Goods and services ¹	9 307	19 224	7 425	26 743	42.2%	51.3%	30 956	32 841	5 210	-42.0%	57.0%
of which:											
Advertising	3 045	1 342	1 346	7 020	32.1%	10.4%	11 340	11 686	–	-100.0%	17.9%
Consultants: Business and advisory services	18	3	498	1 500	336.8%	1.7%	1 500	1 583	–	-100.0%	2.7%
Agency and support/outsourced services	–	–	–	–	–	–	1 070	1 129	1 191	–	2.0%
Consumables: Stationery, printing and office supplies	416	373	952	987	33.4%	2.2%	1 029	1 085	1 142	5.0%	2.5%
Rental and hiring	194	1 122	377	3 054	150.6%	3.9%	5 741	4 941	177	-61.3%	8.3%
Travel and subsistence	2 208	7 129	3 077	11 116	71.4%	19.2%	7 817	9 821	394	-67.2%	17.4%
Transfers and subsidies ¹	–	56	465	117	–	0.5%	–	–	–	-100.0%	0.1%
Households	–	56	465	117	–	0.5%	–	–	–	-100.0%	0.1%
Payments for capital assets	70	2 488	–	82	5.4%	2.2%	46	48	52	-14.1%	0.1%
Machinery and equipment	70	2 488	–	82	5.4%	2.2%	46	48	52	-14.1%	0.1%
Payments for financial assets	–	7	4	–	–	–	–	–	–	–	–
Total	20 385	35 166	21 400	45 307	30.5%	100.0%	47 449	50 756	24 412	-18.6%	100.0%
Proportion of total programme expenditure to vote expenditure	1.6%	2.6%	1.5%	3.0%	–	–	3.0%	3.0%	1.4%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	–	56	465	117	–	0.5%	–	–	–	–	0.1%
Households	–	56	465	117	–	0.5%	–	–	–	–	0.1%

1. Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

Personnel information

Table 3.14 Industry and Capacity Development personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2019		Number and cost ² of personnel posts filled/planned for on funded establishment															Number		
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate									Average growth rate (%)	Average: Salary level/Total (%)	
		2017/18			2018/19			2019/20			2020/21			2021/22					
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			2018/19 - 2021/22
Industry and Capacity Development																			
Salary level	11	5	12	13.5	1.1	13	18.4	1.4	17	16.4	1.0	18	17.9	1.0	18	19.2	1.1	11.5%	100.0%
1-6	-	-	-	1.5	-	-	-	-	1	0.3	0.3	2	0.6	0.3	2	0.6	0.3	-	7.6%
7-10	1	-	2	1.1	0.5	3	1.3	0.4	9	4.0	0.4	9	4.3	0.5	9	4.6	0.5	44.2%	45.5%
11-12	2	1	1	1.4	1.4	1	1.4	1.4	1	0.8	0.8	1	0.9	0.9	1	0.9	0.9	-	6.1%
13-16	8	4	9	9.5	1.1	9	15.7	1.7	6	11.4	1.9	6	12.2	2.0	6	13.0	2.2	-12.6%	40.9%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Entity Oversight

Programme purpose

Monitor the implementation of policies by state-owned entities and regulatory institutions, and provide guidance and oversight on their governance matters.

Objective

- Improve the capacity of the department's entities to deliver their services by periodically reviewing and continually monitoring the governance frameworks of public entities.

Subprogrammes

- *Programme Management for Entity Oversight* strengthens the capacity of the department and that of its state-owned entities to effectively deliver on their public mandates.
- *Broadcasting and Community Media* monitors the implementation of broadcasting and community media policies, and provides guidance in and oversight of the governance matters of state-owned entities.
- *Communication and Branding* monitors the implementation of communications and branding policies, and provides guidance in and oversight of the governance matters of state-owned entities.
- *Regulatory Institutions* monitors the implementation of policies, and provides guidance in and oversight of the governance matters of regulatory institutions.

Expenditure trends and estimates

Table 3.15 Entity Oversight expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)	
	2015/16	2016/17	2017/18				2018/19	2019/20	2020/21			2021/22
	2015/16 - 2018/19	2015/16 - 2018/19	2015/16 - 2018/19				2015/16 - 2018/19	2015/16 - 2018/19	2015/16 - 2018/19			2015/16 - 2018/19
R thousand												
Programme Management for Entity Oversight	2 559	4 139	3 425	2 538	-0.3%	0.2%	8 500	9 165	9 002	52.5%	0.5%	
Broadcasting and Community Media	196 875	206 870	205 012	221 636	4.0%	16.1%	234 522	247 435	261 043	5.6%	16.1%	
Communication and Branding	539 136	566 442	595 750	624 535	5.0%	45.0%	650 146	691 418	732 466	5.5%	45.1%	
Regulatory Institutions	475 978	459 546	522 067	540 560	4.3%	38.7%	554 183	584 870	617 246	4.5%	38.3%	
Strategy and Policy Alignment	7	-	-	-	-100.0%	-	-	-	-	-	-	
Total	1 214 555	1 236 997	1 326 254	1 389 269	4.6%	100.0%	1 447 351	1 532 888	1 619 757	5.2%	100.0%	
Change to 2018 Budget estimate				5 600			(8 596)	(8 754)	(8 835)			

Table 3.15 Entity Oversight expenditure trends and estimates by subprogramme and economic classification

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2015/16	2016/17	2017/18				2018/19	2019/20	2020/21		
R thousand					2015/16 - 2018/19		2019/20	2020/21	2021/22	2018/19 - 2021/22	
Current payments	4 357	5 023	4 666	8 566	25.3%	0.4%	14 925	15 975	16 205	23.7%	0.9%
Compensation of employees	3 483	4 682	4 236	6 484	23.0%	0.4%	12 717	13 646	13 747	28.5%	0.8%
Goods and services ¹	874	341	430	2 082	33.6%	0.1%	2 208	2 329	2 458	5.7%	0.2%
<i>of which:</i>											
<i>Catering: Departmental activities</i>	1	12	29	5	71.0%	–	30	38	42	103.3%	–
<i>Communication</i>	46	69	59	300	86.8%	–	295	309	325	2.7%	–
<i>Consumables: Stationery, printing and office supplies</i>	23	14	4	294	133.8%	–	375	386	416	12.3%	–
<i>Operating leases</i>	–	–	35	144	–	–	144	152	160	3.6%	–
<i>Travel and subsistence</i>	267	195	264	1 173	63.8%	–	1 197	1 315	1 370	5.3%	0.1%
<i>Operating payments</i>	–	–	11	128	–	–	102	52	60	-22.3%	–
Transfers and subsidies¹	1 210 156	1 231 974	1 321 588	1 380 703	4.5%	99.6%	1 432 426	1 516 913	1 603 552	5.1%	99.1%
Departmental agencies and accounts	1 037 229	1 049 799	1 147 822	1 193 222	4.8%	85.7%	1 233 410	1 306 950	1 382 042	5.0%	85.4%
Public corporations and private enterprises	172 927	182 093	173 766	187 421	2.7%	13.9%	199 016	209 963	221 510	5.7%	13.7%
Households	–	82	–	60	–	–	–	–	–	-100.0%	–
Payments for capital assets	42	–	–	–	-100.0%	–	–	–	–	–	–
Machinery and equipment	42	–	–	–	-100.0%	–	–	–	–	–	–
Total	1 214 555	1 236 997	1 326 254	1 389 269	4.6%	100.0%	1 447 351	1 532 888	1 619 757	5.2%	100.0%
Proportion of total programme expenditure to vote expenditure	94.3%	92.6%	93.5%	91.6%	–	–	91.8%	91.8%	93.2%	–	–
Details of transfers and subsidies											
Households											
Social benefits											
Current	–	82	–	60	–	–	–	–	–	-100.0%	–
Households	–	82	–	60	–	–	–	–	–	-100.0%	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	1 037 229	1 049 799	1 147 822	1 193 222	4.8%	85.7%	1 233 410	1 306 950	1 382 042	5.0%	85.4%
Media Development and Diversity Agency	22 615	23 814	30 005	30 669	10.7%	2.1%	31 795	33 557	35 402	4.9%	2.2%
Brand South Africa	173 160	181 186	194 300	200 430	5.0%	14.5%	207 914	219 397	231 546	4.9%	14.3%
Government Communication and Information System	365 476	385 256	401 450	423 585	5.0%	30.5%	441 683	471 442	500 309	5.7%	30.7%
Independent Communications Authority of South Africa	393 619	373 071	430 383	443 961	4.1%	31.8%	452 645	477 721	504 186	4.3%	31.4%
Film and Publication Board	82 359	86 472	91 684	94 577	4.7%	6.9%	99 373	104 833	110 599	5.4%	6.8%
Public corporations and private enterprises											
Public corporations											
Other transfers to public corporations											
Current	172 927	182 093	173 766	187 421	2.7%	13.9%	199 016	209 963	221 510	5.7%	13.7%
South African Broadcasting Corporation: Channel Africa	49 640	52 271	54 885	58 068	5.4%	4.2%	61 320	64 693	68 251	5.5%	4.2%
South African Broadcasting Corporation: Public broadcaster	101 785	107 180	105 947	115 669	4.4%	8.3%	123 246	130 025	137 176	5.8%	8.5%
South African Broadcasting Corporation: Community radio stations	9 804	10 324	–	–	-100.0%	0.4%	–	–	–	–	–
South African Broadcasting Corporation: Programme productions	11 698	12 318	12 934	13 684	5.4%	1.0%	14 450	15 245	16 083	5.5%	1.0%

1. Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

Personnel information

Table 3.16 Entity Oversight personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2019		Number and cost ² of personnel posts filled/planned for on funded establishment												Number					
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2017/18			2018/19			2019/20		2020/21		2021/22				2018/19 - 2021/22			
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost						
Entity Oversight																			
Salary level	7	–	8	4.2	0.5	8	6.5	0.8	15	12.7	0.8	15	13.6	0.9	15	13.7	0.9	23.3%	100.0%
1 – 6	–	–	–	0.2	–	–	–	–	–	–	–	–	–	–	1	0.1	0.1	–	1.9%
7 – 10	3	–	3	0.1	0.0	3	1.1	0.4	5	2.2	0.4	5	2.4	0.5	5	2.6	0.5	18.6%	34.0%
11 – 12	2	–	2	1.5	0.7	2	1.6	0.8	5	4.2	0.8	5	4.5	0.9	4	3.8	1.0	26.0%	30.2%
13 – 16	2	–	3	2.5	0.8	3	3.8	1.3	5	6.4	1.3	5	6.8	1.4	5	7.3	1.5	18.6%	34.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Other department within the vote

Government Communication and Information System

Budget summary

R million	2019/20				2020/21	2021/22
	Total	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total
MTEF allocation						
Administration	163.8	163.1	0.1	0.7	173.8	184.3
Content Processing and Dissemination	152.9	152.0	–	0.9	163.1	173.5
Intergovernmental Coordination and Stakeholder Management	125.0	124.3	0.0	0.6	134.5	142.6
Total expenditure estimates	441.7	439.4	0.1	2.2	471.4	500.3

Executive authority

Minister of Communications

Accounting officer

Director-General of Government Communication and Information System

Website address

www.gcis.gov.za

The Estimates of National Expenditure e-publications for individual votes are available on www.treasury.gov.za. These publications provide more comprehensive coverage of vote specific information, particularly about goods and services, transfers and subsidies, personnel, entities, donor funding, public-private partnerships, conditional grants to provinces and municipalities, and expenditure information at the level of service delivery, where appropriate.

Department purpose

Provide a comprehensive communication service on behalf of government to facilitate the involvement of the majority of South Africans in governance, reconstruction and development, nation building, and reconciliation.

Mandate

The mandate of the Government Communication and Information System is derived from section 195(g) of the Constitution, which stipulates that the public should be provided with information that is timely, accurate and accessible. This is in support of the constitutional principles of freedom of expression, transparency and openness of government. The department is responsible for providing strategic leadership and coordinating government communication to ensure that the public is informed and have access to government programmes and policies that benefit them.

Selected performance indicators

Table 3.17 Performance indicators by programme and related outcome

Indicator	Programme	MTSF Outcome	Past			Current	Projections		
			2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Number of cluster reports on perceptions of government delivery and performance reports per year	Content Processing and Dissemination	Outcome 14: Nation building and social cohesion	14	10	10	10	10	10	10
Number of copies of Vuk'uzenzele newspaper published per year	Content Processing and Dissemination		18.7 million	21.4 million	23.5 million	18.7 million	18.7 million	18.7 million	18.7 million
Number of radio advertisements and dramas produced per year	Content Processing and Dissemination		41	48	15	–1	–1	–1	–1
Number of radio products and services provided per year ^{2,3}	Content Processing and Dissemination		220	229	288	240	240	240	240
Number of video programmes produced per year	Content Processing and Dissemination		183	120	472	–1	–1	–1	–1
Number of video services provided per year ^{2,3}	Content Processing and Dissemination		1 337	664	652	600	600	600	600
Number of requests for photographic coverage handled per year	Content Processing and Dissemination		564	500	544	–1	–1	–1	–1
Number of photographic services provided per year ^{2,3}	Content Processing and Dissemination		1 049	582	537	450	450	450	450
Number of live broadcasts on community radio stations per year	Content Processing and Dissemination		66	54	85	–1	–1	–1	–1
Number of government and national events covered by video per year	Content Processing and Dissemination		572	400	640	–1	–1	–1	–1
Number of graphic designs produced per year ²	Content Processing and Dissemination		294	160	503	400	400	400	400
Number of requests for media briefings received from government departments per year ²	Intergovernmental Coordination and Stakeholder Management		21	100	133	100	100	100	110
Number of community and stakeholder liaison visits undertaken per year	Intergovernmental Coordination and Stakeholder Management		2 170	2 127	1 959	1 800	1 710	1 710	1 710
Number of development communication projects aligned with the government communication programme per year ²	Intergovernmental Coordination and Stakeholder Management		1 920	1 839	1 727	1 200	1 140	1 140	1 140
Number of reports on rapid response facilitated per year	Intergovernmental Coordination and Stakeholder Management	23	311	24	24	24	24	24	
Number of marketing events per Thusong service centre per year	Intergovernmental Coordination and Stakeholder Management	580	555	511	486	252	252	252	

1. Indicator discontinued.

2. Fluctuations in targets achieved are due to the indicator being driven by demand.

3. Old indicator selected for publication in the 2019 ENE.

Expenditure analysis

The National Development Plan emphasises the need to unite all South Africans around a common goal, ensure citizens are active in their own development, and build a capable and developmental state. This is given expression by outcome 12 (an efficient, effective and development-oriented public service) and outcome 14 (nation building and social cohesion) of government's 2014-2019 medium-term strategic framework, with which the work of the Government Communication and Information System is directly aligned. To support the realisation of these outcomes, over the medium term, the department will continue to focus on providing and facilitating strategic government communication, and facilitating active citizen participation.

As the work of the department is labour intensive, spending on compensation of employees across all programmes accounts for 62.3 per cent (R880 million) of its total budget over the MTEF period, increasing at an average annual rate of 7.4 per cent, from R252.6 million in 2018/19 to R312.9 million in 2021/22. The department's number of personnel is expected to average 465 over the MTEF period.

Providing and facilitating strategic government communication

One of the key functions of the department is to provide information about government policies, plans, programmes and activities to the public. Accordingly, the department plans to produce and publish 14 788

various communication products and reports over the medium term. This excludes the production and distribution of 18.7 million copies of 22 editions of the Vuk'uzenzele newspaper and 9 600 Braille copies of the publication in each year over the medium term. Information published in Vuk'uzenzele focuses on key government priorities, such as issues affecting youth, service delivery and rural development, and includes advertisements for vacant posts in government. The printing and distribution cost of Vuk'uzenzele, which amounts to R87 million over the medium term, is funded in the *Products and Platforms* subprogramme in the *Content Processing and Dissemination* programme.

The department also plans to produce 36 analysis reports based on research surveys conducted on behalf of various national departments and premiers' offices. These reports seek to provide guidance and assistance to government communicators in departments and premiers' offices on how to develop communication strategies, and to understand the broader communications environment. The department also drives a proactive and reactive media liaison strategy by hosting cluster and Cabinet media briefings, and communicating directly with the public through direct communication activities such as door-to-door, community workshops and gatherings in all provinces. These activities are carried out in the *Content Processing and Dissemination* programme, which has a total budget of R489.4 million over the medium term.

To reduce government's cost of media advertising while maintaining the visibility of government's communication campaigns, over the medium term, the department plans to provide media advertising bulk buying and media production services to other government departments. As such, the department aims to provide approximately 1 000 media advertising bulk buying services over the MTEF period; and annual media production services that include 1 000 photographic and video products and services, and 240 radio products and services. These products and services include advertisements, the hosting of talk shows, the compilation of voice-overs, and video and photographic services to client departments and public entities, and are funded through the communication budgets of the respective client departments and entities.

Through the *Media Engagement Facility* subprogramme in the *Intergovernmental Coordination and Stakeholder Management* programme, the department will continue to manage the interface between government, and commercial and community media. In doing so, it will, among other things, coordinate a support function across government departments on the occasion of key communication projects carried out by the president and deputy president, and for cluster media programmes. The subprogramme also manages daily responses to issues in the communication environment through the Government Communication and Information System rapid response function. To carry out activities related to interface management, R9.4 million is allocated over the MTEF period in the *Intergovernmental Coordination and Stakeholder Management* programme, which has a total budget of R402.1 million over the MTEF period.

Facilitating active citizen participation

The department is committed to aligning provincial and local communications strategies to the national communication strategy framework. Accordingly, over the medium term, the department plans to conduct an estimated 9 300 outreach campaigns to improve public participation in government policies, plans, programmes and achievements. These include the development of 1 140 development communication activations per year, 1 710 community and stakeholder liaison visits per year, and 252 marketing events at Thusong service centres per year. These initiatives are expected to deliver information to more than 1 million people per month through direct and indirect communication with citizens, community radio talk shows, community newspapers, and awareness campaigns. These activities are carried out in the *Intergovernmental Coordination and Stakeholder Management* programme at an estimated cost of R10 million over the medium term. Over the same period, the department plans to continue the imbizo programme, which facilitates interactions between political principals and the public, and develops content for print and electronic products, including leaflets during the state of the nation address. An additional R1 million in the *Intergovernmental Coordination and Stakeholder Management* programme is allocated over the medium term to carry out activities related to the imbizo programme.

Expenditure trends

Table 3.18 Departmental expenditure trends by programme and economic classification

Programmes														
1. Administration														
2. Content Processing and Dissemination														
3. Intergovernmental Coordination and Stakeholder Management														
Programme														
R million	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Audited outcome	Annual budget	Adjusted appropriation	Revised estimate	Average: Outcome/Annual budget (%)	Average: Outcome/Adjusted appropriation (%)
	2015/16	2015/16	2015/16	2016/17	2016/17	2016/17	2017/18	2017/18	2017/18	2018/19	2018/19	2018/19	2015/16 - 2018/19	2015/16 - 2018/19
Programme 1	139.8	139.8	144.9	143.1	144.2	147.4	154.3	150.7	156.0	164.2	162.0	160.9	101.3%	102.1%
Programme 2	130.9	130.9	126.9	133.6	136.1	134.8	140.4	143.6	136.7	145.0	148.0	146.6	99.1%	97.6%
Programme 3	94.7	94.7	93.5	105.5	104.9	97.9	110.1	107.2	101.1	111.3	113.6	116.0	96.9%	97.2%
Total	365.5	365.5	365.2	382.2	385.3	380.1	404.8	401.5	393.8	420.5	423.6	423.6	99.4%	99.2%
Change to 2018 Budget estimate										3.1				
Economic classification														
Current payments	364.5	363.9	362.9	381.0	384.1	377.0	403.5	399.7	385.7	417.2	418.9	416.6	98.5%	98.4%
Compensation of employees	210.0	209.4	202.5	222.8	222.8	216.5	236.8	229.9	224.1	254.0	252.6	252.6	97.0%	97.9%
Goods and services	154.5	154.5	160.4	158.2	161.3	160.4	166.7	169.8	161.6	163.2	166.3	164.0	100.6%	99.2%
Transfers and subsidies	0.1	0.7	1.0	0.1	0.1	1.2	0.1	0.5	0.8	0.1	1.4	1.4	194.8%	163.9%
Departmental agencies and accounts	0.1	0.1	0.1	0.1	0.1	0.0	0.1	0.1	0.0	0.1	0.1	0.1	86.9%	86.9%
Households	-	0.6	1.0	-	-	1.2	-	0.5	0.8	-	1.4	1.4	-	170.9%
Payments for capital assets	0.9	0.9	1.2	1.1	1.1	1.6	1.2	1.2	3.2	3.2	3.2	5.6	179.9%	179.9%
Buildings and other fixed structures	-	-	0.1	-	-	0.0	-	-	0.0	-	-	-	-	-
Machinery and equipment	0.7	0.7	1.1	0.9	0.9	1.5	1.2	1.2	2.9	3.2	3.2	5.6	184.9%	184.9%
Software and other intangible assets	0.2	0.2	-	0.3	0.3	0.1	(0.0)	(0.0)	0.3	-	-	-	79.6%	79.6%
Payments for financial assets	-	-	0.2	-	-	0.3	-	-	4.1	-	-	-	-	-
Total	365.5	365.5	365.2	382.2	385.3	380.1	404.8	401.5	393.8	420.5	423.6	423.6	99.4%	99.2%

Expenditure estimates

Table 3.19 Departmental expenditure estimates by programme and economic classification

Programmes								
1. Administration								
2. Content Processing and Dissemination								
3. Intergovernmental Coordination and Stakeholder Management								
Programme								
R million	Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2018/19	2015/16 - 2018/19	2015/16 - 2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22	2018/19 - 2021/22
Programme 1	160.9	4.8%	39.0%	163.8	173.8	184.3	4.6%	37.2%
Programme 2	146.6	3.9%	34.9%	152.9	163.1	173.5	5.8%	34.6%
Programme 3	116.0	7.0%	26.1%	125.0	134.5	142.6	7.1%	28.2%
Total	423.6	5.0%	100.0%	441.7	471.4	500.3	5.7%	100.0%
Change to 2018 Budget estimate				-	-	-		
Economic classification								
Current payments	416.6	4.6%	98.7%	439.4	469.1	497.9	6.1%	99.2%
Compensation of employees	252.6	6.5%	57.3%	273.3	293.8	312.9	7.4%	61.7%
Goods and services	164.0	2.0%	41.4%	166.1	175.3	185.0	4.1%	37.6%
Transfers and subsidies	1.4	26.6%	0.3%	0.1	0.1	0.1	-63.0%	0.1%
Departmental agencies and accounts	0.1	4.2%	0.0%	0.1	0.1	0.1	6.3%	0.0%
Households	1.4	28.1%	0.3%	-	-	-	-100.0%	0.1%
Payments for capital assets	5.6	82.6%	0.7%	2.2	2.2	2.4	-24.9%	0.7%
Machinery and equipment	5.6	98.2%	0.7%	2.2	2.2	2.4	-24.9%	0.7%
Total	423.6	5.0%	100.0%	441.7	471.4	500.3	5.7%	100.0%

Expenditure trends and estimates for significant spending items

Table 3.20 Expenditure trends and estimates for significant spending items

R thousand	Audited outcome			Adjusted appropriation 2018/19	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2018/19 - 2021/22	Average: Expenditure/ Total vote (%) 2018/19 - 2021/22
	2015/16	2016/17	2017/18		2015/16	2018/19	2019/20	2020/21	2021/22		
Compensation of employees	202 461	216 536	224 077	252 621	7.7%	57.3%	273 302	293 800	312 897	7.4%	61.7%
Computer services	15 129	14 604	13 540	15 458	0.7%	3.8%	15 392	16 310	17 199	3.6%	3.5%
Operating leases	47 556	51 688	55 437	53 984	4.3%	13.4%	52 114	55 198	58 236	2.6%	12.0%
Operating payments	30 833	36 811	35 619	37 016	6.3%	9.0%	35 266	37 290	39 394	2.1%	8.1%
Travel and subsistence	21 137	17 486	19 688	18 553	-4.3%	4.9%	17 918	18 812	19 790	2.2%	4.1%
Total	317 116	337 125	348 361	377 632	14.7%	88.4%	393 992	421 410	447 516	17.9%	89.4%

Goods and services expenditure trends and estimates

Table 3.21 Departmental goods and services expenditure trends and estimates

R thousand	Audited outcome			Adjusted appropriation 2018/19	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2018/19 - 2021/22	Average: Expenditure/ Total (%) 2018/19 - 2021/22
	2015/16	2016/17	2017/18		2015/16	2018/19	2019/20	2020/21	2021/22		
Administrative fees	478	537	364	643	10.4%	0.3%	622	647	684	2.1%	0.4%
Advertising	5 078	2 645	1 049	4 316	-5.3%	2.0%	3 854	4 059	4 284	-0.2%	2.4%
Minor assets	156	282	298	168	2.5%	0.1%	94	99	105	-14.5%	0.1%
Audit costs: External	2 349	2 467	2 862	2 511	2.2%	1.6%	2 391	2 426	2 560	0.6%	1.4%
Bursaries: Employees	460	702	702	408	-3.9%	0.4%	404	404	427	1.5%	0.2%
Catering: Departmental activities	679	891	880	708	1.4%	0.5%	1 091	1 041	1 100	15.8%	0.6%
Communication	9 988	8 628	8 096	8 150	-6.6%	5.4%	8 404	8 816	9 298	4.5%	5.0%
Computer services	15 129	14 604	13 540	15 458	0.7%	9.1%	15 392	16 310	17 199	3.6%	9.3%
Consultants: Business and advisory services	2 349	84	82	474	-41.3%	0.5%	2 491	2 727	2 877	82.4%	1.2%
Laboratory services	-	5	-	-	-	-	-	-	-	-	-
Legal services	740	796	1 024	432	-16.4%	0.5%	483	483	510	5.7%	0.3%
Contractors	3 895	3 294	2 146	3 356	-4.8%	2.0%	2 893	3 171	3 346	-0.1%	1.8%
Agency and support/outsourced services	3 460	4 718	6 030	4 579	9.8%	2.9%	5 731	6 058	6 392	11.8%	3.3%
Fleet services (including government motor transport)	2 000	1 423	1 184	865	-24.4%	0.8%	1 133	1 187	1 253	13.1%	0.6%
Consumable supplies	709	523	628	726	0.8%	0.4%	643	665	702	-1.1%	0.4%
Consumables: Stationery, printing and office supplies	3 118	2 782	2 281	3 268	1.6%	1.8%	3 446	3 552	3 749	4.7%	2.0%
Operating leases	47 556	51 688	55 437	53 984	4.3%	32.2%	52 114	55 198	58 236	2.6%	31.7%
Rental and hiring	109	141	62	78	-10.6%	0.1%	127	134	141	21.8%	0.1%
Property payments	8 799	9 302	9 048	9 009	0.8%	5.6%	9 373	9 638	10 169	4.1%	5.5%
Travel and subsistence	21 137	17 486	19 688	18 553	-4.3%	11.8%	17 918	18 812	19 790	2.2%	10.8%
Training and development	827	617	568	1 227	14.1%	0.5%	1 732	1 927	2 035	18.4%	1.0%
Operating payments	30 833	36 811	35 619	37 016	6.3%	21.6%	35 266	37 290	39 394	2.1%	21.5%
Venues and facilities	545	17	40	370	-12.1%	0.1%	539	690	726	25.2%	0.3%
Total	160 394	160 443	161 628	166 299	1.2%	100.0%	166 141	175 334	184 977	3.6%	100.0%

Transfers and subsidies expenditure trends and estimates

Table 3.22 Departmental transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation 2018/19	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2018/19 - 2021/22	Average: Expenditure/ Total (%) 2018/19 - 2021/22
	2015/16	2016/17	2017/18		2015/16	2018/19	2019/20	2020/21	2021/22		
Households											
Social benefits											
Current	963	1 160	781	1 362	12.2%	95.5%	-	-	-	-100.0%	83.8%
Employee social benefits	963	1 160	781	1 362	12.2%	95.5%	-	-	-	-100.0%	83.8%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	56	45	38	60	2.3%	4.5%	64	68	72	6.3%	16.2%
Communication	56	45	38	60	2.3%	4.5%	64	68	72	6.3%	16.2%
Total	1 019	1 205	819	1 422	11.7%	100.0%	64	68	72	-63.0%	100.0%

Personnel information

Table 3.23 Departmental personnel numbers and cost by salary level and programme¹

Number of posts estimated for 31 March 2019		Number and cost ² of personnel posts filled/planned for on funded establishment												Number						
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)					
		2017/18			2018/19			2019/20		2020/21		2021/22				2018/19 - 2021/22				
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost							
Government Communication and Information System		472	5	430	224.1	0.5	463	252.6	0.5	467	273.3	0.6	466	293.8	0.6	462	312.9	0.7	-0.1%	100.0%
Salary level	472	5	430	224.1	0.5	463	252.6	0.5	467	273.3	0.6	466	293.8	0.6	462	312.9	0.7	-0.1%	100.0%	
1 – 6	119	2	115	28.7	0.2	127	34.5	0.3	128	37.6	0.3	126	40.0	0.3	124	42.4	0.3	-0.8%	27.2%	
7 – 10	216	1	195	89.0	0.5	210	103.9	0.5	212	112.7	0.5	213	122.0	0.6	212	130.5	0.6	0.3%	45.6%	
11 – 12	83	1	75	58.0	0.8	80	65.6	0.8	77	67.4	0.9	77	72.2	0.9	76	76.2	1.0	-1.7%	16.7%	
13 – 16	54	1	45	45.3	1.0	46	48.5	1.1	50	55.7	1.1	50	59.6	1.2	50	63.8	1.3	2.8%	10.5%	
Other	–	–	–	2.9	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	
Programme	472	5	430	224.1	0.5	463	252.6	0.5	467	273.3	0.6	466	293.8	0.6	462	312.9	0.7	-0.1%	100.0%	
Programme 1	147	4	136	64.6	0.5	141	72.5	0.5	140	75.4	0.5	138	80.5	0.6	137	85.8	0.6	-1.0%	29.9%	
Programme 2	148	1	129	76.6	0.6	142	85.5	0.6	144	94.2	0.7	144	101.2	0.7	143	108.2	0.8	0.2%	30.8%	
Programme 3	177	–	165	82.9	0.5	180	94.6	0.5	183	103.7	0.6	184	112.1	0.6	182	118.9	0.7	0.4%	39.2%	

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.
 2. Rand million.

Departmental receipts

Table 3.24 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2015/16	2016/17	2017/18					2018/19	2019/20	2020/21		
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22				
Departmental receipts	4 203	3 995	3 832	4 004	4 004	-1.6%	100.0%	934	973	1 015	-36.7%	100.0%
Sales of goods and services produced by department	3 537	3 389	2 604	3 363	3 363	-1.7%	80.4%	270	283	298	-55.4%	60.8%
Sales by market establishments	141	136	135	146	146	1.2%	3.5%	150	157	165	4.2%	8.9%
of which:												
Market establishment: Rental parking: Covered and open	141	136	135	146	146	1.2%	3.5%	150	157	165	4.2%	8.9%
Other sales	3 396	3 253	2 469	3 217	3 217	-1.8%	76.9%	120	126	133	-65.4%	51.9%
of which:												
Services rendered: Commission on insurance and garnishee	73	75	80	79	79	2.7%	1.9%	80	84	89	4.1%	4.8%
Sales: Departmental publications and production	3 323	3 178	2 389	3 138	3 138	-1.9%	75.0%	40	42	44	-75.9%	47.1%
Sales of scrap, waste, arms and other used current goods	1	2	3	3	3	44.2%	0.1%	4	4	4	10.1%	0.2%
of which:												
Sales: Wastepaper	1	2	3	3	3	44.2%	0.1%	4	4	4	10.1%	0.2%
Interest, dividends and rent on land	224	255	290	357	357	16.8%	7.0%	360	370	380	2.1%	21.2%
Interest	224	255	290	357	357	16.8%	7.0%	360	370	380	2.1%	21.2%
Sales of capital assets	–	7	–	–	–	–	–	–	–	–	–	–
Transactions in financial assets and liabilities	441	342	935	281	281	-13.9%	12.5%	300	316	333	5.8%	17.8%
Total	4 203	3 995	3 832	4 004	4 004	-1.6%	100.0%	934	973	1 015	-36.7%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 3.25 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/Total (%)
	2015/16	2016/17	2017/18		2018/19	2015/16 - 2018/19	2019/20	2020/21	2021/22		
R thousand											
Departmental Management	6 479	5 643	8 673	8 174	8.1%	4.7%	7 672	8 086	8 581	1.6%	4.8%
Corporate Services	50 829	47 177	48 098	53 419	1.7%	32.7%	56 245	59 488	63 160	5.7%	34.0%
Financial Administration	29 754	32 325	32 265	37 498	8.0%	21.6%	37 998	40 554	43 147	4.8%	23.3%
Internal Audit	7 719	7 871	8 956	8 638	3.8%	5.4%	8 942	9 570	10 162	5.6%	5.5%
Office Accommodation	50 139	54 343	58 014	54 296	2.7%	35.5%	52 966	56 146	59 234	2.9%	32.6%
Total	144 920	147 359	156 006	162 025	3.8%	100.0%	163 823	173 844	184 284	4.4%	100.0%
Change to 2018				(2 132)			(8 058)	(8 603)	(9 053)		
Budget estimate											
Economic classification											
Current payments	144 045	146 445	154 145	160 714	3.7%	99.2%	163 105	173 065	183 462	4.5%	99.5%
Compensation of employees	59 506	60 203	64 592	73 955	7.5%	42.3%	75 397	80 488	85 793	5.1%	46.1%
Goods and services ¹	84 539	86 242	89 553	86 759	0.9%	56.9%	87 708	92 577	97 669	4.0%	53.3%
of which:											
Audit costs: External	2 349	2 467	2 862	2 511	2.2%	1.7%	2 391	2 426	2 560	0.6%	1.4%
Computer services	12 062	11 050	10 267	11 487	-1.6%	7.4%	11 821	12 446	13 127	4.5%	7.1%
Operating leases	46 685	50 865	54 790	52 867	4.2%	33.6%	51 064	54 085	57 060	2.6%	31.4%
Property payments	8 747	9 233	9 006	8 878	0.5%	5.9%	9 146	9 396	9 914	3.7%	5.5%
Travel and subsistence	3 674	2 166	3 633	2 795	-8.7%	2.0%	2 733	2 852	3 009	2.5%	1.7%
Operating payments	2 993	3 074	2 452	1 709	-17.0%	1.7%	3 106	3 389	3 575	27.9%	1.7%
Transfers and subsidies¹	150	263	414	566	55.7%	0.2%	51	54	57	-53.5%	0.1%
Departmental agencies and accounts	46	42	36	48	1.4%	-	51	54	57	5.9%	-
Households	104	221	378	518	70.8%	0.2%	-	-	-	-100.0%	0.1%
Payments for capital assets	683	627	1 404	745	2.9%	0.6%	667	725	765	0.9%	0.4%
Buildings and other fixed structures	81	31	-	-	-100.0%	-	-	-	-	-	-
Machinery and equipment	602	596	1 099	745	7.4%	0.5%	667	725	765	0.9%	0.4%
Software and other intangible assets	-	-	305	-	-	-	-	-	-	-	-
Payments for financial assets	42	24	43	-	-100.0%	-	-	-	-	-	-
Total	144 920	147 359	156 006	162 025	3.8%	100.0%	163 823	173 844	184 284	4.4%	100.0%
Proportion of total programme expenditure to vote expenditure	39.7%	38.8%	39.6%	38.3%	-	-	37.1%	36.9%	36.8%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	104	221	378	518	70.8%	0.2%	-	-	-	-100.0%	0.1%
Employee social benefits	104	221	378	518	70.8%	0.2%	-	-	-	-100.0%	0.1%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	46	42	36	48	1.4%	-	51	54	57	5.9%	-
Communication	46	42	36	48	1.4%	-	51	54	57	5.9%	-

1. Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

Personnel information

Table 3.26 Administration personnel numbers and cost by salary level¹

Salary level	Number of posts estimated for 31 March 2019		Number and cost ² of personnel posts filled/planned for on funded establishment									Number							
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average Salary level/Total (%)			
			2017/18	2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22											
Administration			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Salary level	147	4	136	64.6	0.5	141	72.5	0.5	140	75.4	0.5	138	80.5	0.6	137	85.8	0.6	-1.0%	100.0%
1-6	61	2	59	14.1	0.2	61	15.5	0.3	61	16.7	0.3	59	17.4	0.3	59	18.8	0.3	-1.1%	43.2%
7-10	49	1	47	20.4	0.4	48	22.6	0.5	49	24.7	0.5	49	26.7	0.5	48	28.0	0.6	-	34.9%
11-12	21	1	18	14.3	0.8	19	16.3	0.9	16	14.6	0.9	16	15.6	1.0	16	16.7	1.0	-5.6%	12.1%
13-16	16	-	12	15.7	1.3	13	18.1	1.4	14	19.4	1.4	14	20.8	1.5	14	22.2	1.6	2.5%	9.9%
Other	-	-	-	0.0	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Content Processing and Dissemination

Programme purpose

Provide strategic leadership in government communication to ensure coherence, coordination, consistency, quality, impact and responsiveness.

Objectives

- Provide strategic leadership and support in government communication by conducting research on public opinion and analysis of media coverage to understand the communications environment and inform government messages over the medium term.
- Increase the share of government's voice and messages in the public domain by producing government's communication products and services over the medium term.
- Improve the dissemination of information by providing effective and efficient marketing and distribution services, cost-effective media bulk buying services, and media products and services for government on an ongoing basis.
- Maintain a positive image of government through the management of government's corporate identity by conducting identity workshops per year over the medium term.

Subprogrammes

- *Programme Management for Content Processing and Dissemination* coordinates strategic planning for communications in the department and other government departments, and ensures adherence to government communication standards.
- *Policy and Research* conducts research to assess the information needs of the public and how government should address these needs; monitors media coverage of issues affecting government and the country; provides analyses on how the media interprets and reports on government policies and programmes; formulates policy proposals where they are required; assesses public perception in relation to government performance; and oversees the process of reviewing the government communication policy by monitoring its implementation and facilitating workshops.
- *Products and Platforms* develops content for the department; provides language services for products that require translation; conducts editing and proofreading; manages the department's and government's websites; produces government publications; provides social media and news services; and develops the national communication strategy.
- *Communication Service Agency* provides media bulk buying services and media production services to all spheres of government; develops distribution strategies for all government communication; oversees the outsourcing of distribution services to service providers; manages government's corporate identity; and provides marketing services for the department and other government departments.

Expenditure trends and estimates

Table 3.27 Content Processing and Dissemination expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2018/19	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2018/19 - 2021/22	Average: Expenditure/ Total (%)
	2015/16	2016/17	2017/18		2015/16 - 2018/19	2018/19	2019/20	2020/21	2021/22		
R thousand											
Programme Management for Content Processing and Dissemination	2 984	2 778	2 025	3 794	8.3%	2.1%	4 121	4 421	4 704	7.4%	2.7%
Policy and Research	29 566	31 548	32 221	35 356	6.1%	23.6%	38 171	40 863	43 432	7.1%	24.8%
Products and Platforms	42 395	44 413	48 697	52 264	7.2%	34.4%	53 977	57 705	61 166	5.4%	35.3%
Communication Service Agency	51 909	56 091	53 750	56 544	2.9%	40.0%	56 621	60 080	64 165	4.3%	37.2%
Total	126 854	134 830	136 693	147 958	5.3%	100.0%	152 890	163 069	173 467	5.4%	100.0%
Change to 2018 Budget estimate				2 952			408	131	562		

Table 3.27 Content Processing and Dissemination expenditure trends and estimates by subprogramme and economic classification

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2015/16	2016/17	2017/18				2018/19	2019/20	2020/21		
R thousand											
Current payments	126 020	133 958	131 302	146 241	5.1%	98.4%	151 989	162 137	172 484	5.7%	99.3%
Compensation of employees	70 390	77 608	76 607	86 450	7.1%	56.9%	94 203	101 219	108 216	7.8%	61.2%
Goods and services ¹	55 630	56 350	54 695	59 791	2.4%	41.5%	57 786	60 918	64 268	2.4%	38.1%
of which:											
Communication	3 524	2 688	2 813	1 994	-17.3%	2.0%	2 493	2 625	2 768	11.6%	1.6%
Computer services	3 064	3 536	3 273	3 960	8.9%	2.5%	3 571	3 864	4 072	0.9%	2.4%
Consultants: Business and advisory services	2 238	–	–	325	-47.4%	0.5%	2 366	2 472	2 608	100.2%	1.2%
Agency and support/outsourced services	3 421	4 689	5 912	4 579	10.2%	3.4%	5 731	6 058	6 392	11.8%	3.6%
Travel and subsistence	9 548	7 651	7 607	7 761	-6.7%	6.0%	7 676	8 054	8 494	3.1%	5.0%
Operating payments	26 690	33 064	32 573	34 236	8.7%	23.2%	30 899	32 569	34 365	0.1%	20.7%
Transfers and subsidies ¹	587	85	257	331	-17.4%	0.2%	–	–	–	-100.0%	0.1%
Households	587	85	257	331	-17.4%	0.2%	–	–	–	-100.0%	0.1%
Payments for capital assets	230	515	1 083	1 386	82.0%	0.6%	901	932	983	-10.8%	0.7%
Machinery and equipment	230	462	1 083	1 386	82.0%	0.6%	901	932	983	-10.8%	0.7%
Software and other intangible assets	–	53	–	–	–	–	–	–	–	–	–
Payments for financial assets	17	272	4 051	–	-100.0%	0.8%	–	–	–	–	–
Total	126 854	134 830	136 693	147 958	–	100.0%	152 890	163 069	173 467	–	100.0%
Proportion of total programme expenditure to vote expenditure	34.7%	35.5%	34.7%	34.9%	–	–	34.6%	34.6%	34.7%	–	–

Details of transfers and subsidies

Households											
Social benefits											
Current	587	85	257	331	–	0.2%	–	–	–	–	0.1%
Employee social benefits	587	85	257	331	–	0.2%	–	–	–	–	0.1%

1. Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

Personnel information**Table 3.28 Content Processing and Dissemination personnel numbers and cost by salary level¹**

Content Processing and Dissemination	Number of posts estimated for 31 March 2019		Number and cost ² of personnel posts filled/planned for on funded establishment												Number				
	Number of funded posts	Number of posts Additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)			
			2017/18	2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22											
Salary level	148	1	129	76.6	0.6	142	85.5	0.6	144	94.2	0.7	144	101.2	0.7	143	108.2	0.8	0.2%	78.6%
1–6	24	–	21	6.2	0.3	25	8.0	0.3	25	8.7	0.3	25	9.4	0.4	24	9.8	0.4	-1.4%	13.6%
7–10	74	–	61	30.3	0.5	68	36.4	0.5	68	39.1	0.6	68	42.2	0.6	68	45.3	0.7	–	37.3%
11–12	34	–	33	24.8	0.8	35	27.4	0.8	35	29.3	0.8	35	31.4	0.9	35	33.5	1.0	–	19.2%
13–16	16	1	14	12.4	0.9	14	13.7	1.0	16	17.1	1.1	16	18.3	1.1	16	19.6	1.2	4.6%	8.5%
Other	–	–	–	2.9	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Intergovernmental Coordination and Stakeholder Management**Programme purpose**

Implement development communication through mediated and unmediated communication channels, and foster sound stakeholder relations and partnerships.

Objectives

- Improve interdepartmental coordination to ensure that all government messages are coherent and aligned by jointly planning and sharing communications messages across the three spheres of government over the medium term.
- Ensure an informed and empowered citizenry on government's policies, plans, programmes and

achievements; and increase public participation in government's activities through engaging with stakeholders over the medium term.

- Implement a proactive and reactive media engagement system by building, maintaining and improving relations with the media, and driving government's communication agenda over the medium term.

Subprogrammes

- *Programme Management for Intergovernmental Coordination and Stakeholder Management* ensures a well-functioning communication system that proactively informs and engages the public, and manages and oversees roles regarding the implementation of development communication. It does this by building sound stakeholder relations and partnerships, and ensuring that the public is informed about government policies and programmes.
- *Provincial and Local Liaison* ensures that the national communication strategy framework is aligned with provincial and local communications strategies, procures time on media channels and platforms to promote government messages to the public at the local government level, promotes the Thusong service centres to the public, and coordinates the imbizo programme.
- *Media Engagement* leads and drives interaction and communication between government and the media; ensures effective liaison between ministers and the media; manages ongoing media liaison services to government by providing government information; establishes, strengthens and maintains relationships with foreign and independent media; and establishes relations with South African missions with the view of disseminating government information and key targeted messages.
- *Cluster Supervision (Human Development, Social Protection and Governance and Administration)* provides strategic cluster communications advice and support to national departments and leadership on key cluster communication issues and campaigns, and coordinates Cabinet cluster communications and the development of government's communication programme. This subprogramme also develops communications strategies and key messages for the campaigns of the departments in these clusters.
- *Cluster Supervision (Economic and Infrastructure, Justice and International)* provides strategic cluster communications advice and support to national departments and leadership on key cluster communication issues and campaigns; and coordinates Cabinet cluster communications and the development of government's communication programme. This subprogramme also develops communications strategies and key messages for the campaigns of the departments in these clusters.

Expenditure trends and estimates

Table 3.29 Intergovernmental Coordination and Stakeholder Management expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2015/16	2016/17	2017/18				2018/19	2019/20	2020/21		
R thousand											
Programme Management for Intergovernmental Coordination and Stakeholder Management	2 856	1 956	1 365	3 023	1.9%	2.3%	3 249	3 511	3 734	7.3%	2.6%
Provincial and Local Liaison	68 043	70 058	73 934	80 836	5.9%	72.1%	88 548	95 318	100 854	7.7%	70.9%
Media Engagement	13 200	12 174	11 464	13 295	0.2%	12.3%	15 163	16 355	17 387	9.4%	12.1%
Cluster Supervision (Human Development, Social Protection and Governance and Administration)	5 482	6 627	7 042	8 685	16.6%	6.9%	9 503	10 221	10 876	7.8%	7.6%
Cluster Supervision (Economic and Infrastructure, Justice and International)	3 886	7 126	7 336	7 763	25.9%	6.4%	8 507	9 124	9 707	7.7%	6.8%
Total	93 467	97 941	101 141	113 602	6.7%	100.0%	124 970	134 529	142 558	7.9%	100.0%
Change to 2018 Budget estimate				2 280			7 650	8 472	8 491		
Economic classification											
Current payments	92 790	96 576	100 258	111 965	6.5%	98.9%	124 349	133 932	141 928	8.2%	99.3%
Compensation of employees	72 565	78 725	82 878	92 216	8.3%	80.4%	103 702	112 093	118 888	8.8%	82.8%
Goods and services ¹	20 225	17 851	17 380	19 749	-0.8%	18.5%	20 647	21 839	23 040	5.3%	16.5%
of which:											
Advertising	754	600	521	951	8.0%	0.7%	1 204	1 297	1 369	12.9%	0.9%

Table 3.29 Intergovernmental Coordination and Stakeholder Management expenditure trends and estimates by subprogramme and economic classification

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2015/16	2016/17	2017/18		2015/16	2018/19	2019/20	2020/21	2021/22	2018/19	2021/22
	R thousand				Average Expenditure/ Total (%)		Average Expenditure/ Total (%)				
Communication	4 858	4 440	3 816	5 017	1.1%	4.5%	4 817	5 080	5 359	2.2%	3.9%
Contractors	1 236	844	833	760	-15.0%	0.9%	1 137	1 213	1 281	19.0%	0.9%
Fleet services (including government motor transport)	1 810	1 200	1 002	675	-28.0%	1.2%	924	947	1 001	14.0%	0.7%
Travel and subsistence	7 915	7 669	8 448	7 997	0.3%	7.9%	7 509	7 906	8 287	1.2%	6.1%
Operating payments	1 150	673	594	1 071	-2.3%	0.9%	1 261	1 332	1 454	10.7%	1.0%
Transfers and subsidies ¹	282	857	148	525	23.0%	0.4%	13	14	15	-69.4%	0.1%
Departmental agencies and accounts	10	3	2	12	6.3%	-	13	14	15	7.7%	-
Households	272	854	146	513	23.6%	0.4%	-	-	-	-100.0%	0.1%
Payments for capital assets	303	485	710	1 112	54.2%	0.6%	608	583	615	-17.9%	0.6%
Buildings and other fixed structures	-	-	37	-	-	-	-	-	-	-	-
Machinery and equipment	303	485	673	1 112	54.2%	0.6%	608	583	615	-17.9%	0.6%
Payments for financial assets	92	23	25	-	-100.0%	-	-	-	-	-	-
Total	93 467	97 941	101 141	113 602	-	100.0%	124 970	134 529	142 558	-	100.0%
Proportion of total programme expenditure to vote expenditure	25.6%	25.8%	25.7%	26.8%	-	-	28.3%	28.5%	28.5%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	272	854	146	513	-	0.4%	-	-	-	-	0.1%
Employee social benefits	272	854	146	513	6.3%	0.4%	-	-	-	7.7%	0.1%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	10	3	2	12	-	-	13	14	15	-	-
Communication											

1. Estimates of National Expenditure data tables are available and can be downloaded from www.treasury.gov.za. These data tables contain detailed information by goods and services, and transfers and subsidies item by programme.

Personnel information

Table 3.30 Intergovernmental Coordination and Stakeholder Management personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2019	Number and cost ² of personnel posts filled/planned for on funded establishment												Number						
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average Salary level/Total (%)			
			2017/18			2018/19			2019/20		2020/21		2021/22				2018/19 - 2021/22		
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
Intergovernmental Coordination and Stakeholder Management	177	-	165	82.9	0.5	180	94.6	0.5	183	103.7	0.6	184	112.1	0.6	182	118.9	0.7	0.4%	100.0%
Salary level																			
1 - 6	34	-	35	8.5	0.2	41	11.0	0.3	42	12.2	0.3	42	13.2	0.3	41	13.8	0.3	-	22.8%
7 - 10	93	-	87	38.4	0.4	94	44.9	0.5	95	48.8	0.5	96	53.2	0.6	96	57.2	0.6	0.7%	52.3%
11 - 12	28	-	24	18.9	0.8	26	22.0	0.8	26	23.5	0.9	26	25.2	1.0	25	25.9	1.0	-1.3%	14.1%
13 - 16	22	-	19	17.1	0.9	19	16.7	0.9	20	19.2	1.0	20	20.5	1.0	20	21.9	1.1	1.7%	10.8%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

Independent Communications Authority of South Africa

Mandate

The Independent Communications Authority of South Africa was established by the Independent Communications Authority of South Africa Act (2000) to regulate the South African communications, broadcasting and postal services sectors. The regulator's mandate is defined in the Electronic Communications Act (2005) as licensing and regulating electronic communications and broadcasting services, and in the Postal Services Act (1998) as regulating the postal services sector. Enabling legislation also empowers the regulator to monitor licensee compliance with licence terms and conditions, develop regulations for the three sectors, plan

and manage the radio frequency spectrum, and protect consumers in relation to these services.

Selected performance indicators

Table 3.31 Independent Communications Authority of South Africa performance indicators by programme/objective/activity and related outcome

Indicator	Programme/Objective/Activity	MTSF outcome	Past			Current	Projections		
			2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Access to high-demand spectrum from 566.695 megahertz (MHz) to 958 MHz per year ¹	Licensing	Outcome 14: Nation building and social cohesion	566.695 MHz	810 MHz	850.305 MHz	958 MHz	958 MHz	958 MHz	958 MHz
Number of electronic communications services per year	Licensing		475	515	545	– ²	– ²	– ²	– ²
Number of new spectrum licences issued per year	Licensing		5 022	7 072	9 172	– ²	– ²	– ²	– ²
Number of community television licences issued per year	Licensing		0	0	0	0	0	14	13
Number of tariff analysis reports produced ¹	Policy research and analysis		– ³	3	3	2	2	2	2
Percentage of consumer complaints resolved per year	Compliance and consumer affairs		91% (4 095/ 4 500)	92% (4 324/ 4 700)	93% (5 706/ 6 115)	85%	85%	85%	85%
Number of broadcasting licensees monitored per year	Compliance and consumer affairs		64	69	71	60	65	70	75
Number of economic communications network service licensees monitored per year	Compliance and consumer affairs		55	94	100	60	65	70	75
Number of high-site investigations conducted per year	Regions		1 220	1 748	1 250	1 300	1 350	– ²	– ²

1. Old indicator selected for publication in the 2019 Estimates of National Expenditure.

2. Indicator discontinued.

3. No historical data available.

Expenditure analysis

Over the medium term, the Independent Communications Authority of South Africa intends to focus on increasing access to wireless broadband services to meet demand; protecting consumers against unfair practices by service providers; increasing competition in the telecommunications and broadcasting sector; and developing a framework for dynamic spectrum management.

To meet the demand for wireless broadband services, the regulator plans to obtain inputs from the South African 5G Forum, which the authority established in 2018/19 to investigate the uptake of 5G systems, as well as update the national radio frequency plan after the world radiocommunication conference in 2019. It is also expected to employ regulations for television white space (unused broadcasting frequencies in the wireless spectrum that can be used to deliver widespread broadband internet) as a first step to providing broadband services on a secondary basis in the 470-694 MHz band.

Over the medium term, the regulator plans to continue monitoring services provided by network operators in order to promote quality service delivery and protect consumers. Maintaining access to the high-demand spectrum at 958 MHz is expected to promote the investment and deployment of infrastructure in the sector over the MTEF period. Access to spectrum will enable licensees to roll out wireless broadband infrastructure.

The regulator receives 95.6 per cent (R1.4 billion) of its revenue over the MTEF period from transfers from the department. Total expenditure is expected to increase at an annual average rate of 3.7 per cent, from R472.6 million in 2018/19 to R527.5 million in 2021/22.

Programmes/Objectives/Activities**Table 3.32 Independent Communications Authority of South Africa expenditure trends and estimates by programme/objective/activity**

	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2015/16	2016/17	2017/18				2018/19	2019/20	2020/21		
R thousand											
Administration	294 984	315 445	270 814	252 254	-5.1%	65.4%	244 619	258 253	272 648	2.6%	52.1%
Licensing	42 673	47 384	52 536	61 395	12.9%	11.6%	63 785	67 293	70 994	5.0%	13.3%
Engineering and technology	11 823	16 169	18 282	21 041	21.2%	3.8%	21 860	23 062	24 330	5.0%	4.6%
Policy research and analysis	15 412	20 703	22 492	29 479	24.1%	5.0%	30 626	32 310	34 087	5.0%	6.4%
Compliance and consumer affairs	19 973	29 658	31 027	30 943	15.7%	6.3%	32 148	33 916	35 781	5.0%	6.7%
Regions	-	-	69 598	77 501	-	7.8%	80 518	84 946	89 618	5.0%	16.8%
Total	384 865	429 359	464 748	472 613	7.1%	100.0%	473 555	499 781	527 460	3.7%	100.0%

Statements of historical financial performance and position**Table 3.33 Independent Communications Authority of South Africa statements of historical financial performance and position**

Statement of financial performance									
	Budget		Audited outcome		Budget		Audited outcome		Average: Outcome/ Budget (%)
	2015/16	2016/17	2017/18	2018/19	2015/16	2016/17	2017/18	2018/19	
R thousand									
Revenue									
Non-tax revenue	10 000	22 084	11 000	24 424	27 000	19 370	28 566	19 820	111.9%
Other non-tax revenue	10 000	22 084	11 000	24 424	27 000	19 370	28 566	19 820	111.9%
Transfers received	393 619	418 816	414 481	431 366	430 383	432 189	443 961	443 961	102.6%
Total revenue	403 619	440 900	425 481	455 790	457 383	451 559	472 527	463 781	103.0%
Expenses									
Current expenses	392 262	384 865	414 490	429 359	458 020	464 748	465 563	472 614	101.2%
Compensation of employees	253 685	221 569	242 288	244 807	285 185	290 119	298 704	308 545	98.6%
Goods and services	120 577	147 788	155 685	167 210	154 651	157 400	147 621	144 115	106.6%
Depreciation	18 000	15 503	16 517	17 251	18 184	17 226	19 238	19 951	97.2%
Interest, dividends and rent on land	-	5	-	91	-	2	-	3	-
Total expenses	392 262	384 865	414 490	429 359	458 020	464 748	465 563	472 614	101.2%
Surplus/(Deficit)	11 357	56 035	10 991	26 431	(637)	(13 189)	6 964	(8 832)	
Statement of financial position									
Carrying value of assets of which:	203 000	120 893	197 300	141 387	171 760	134 416	181 722	181 722	76.7%
Acquisition of assets	(9 300)	(28 203)	(9 839)	(40 617)	(32 997)	(14 726)	(33 645)	(33 645)	136.6%
Inventory	550	580	560	490	509	692	538	538	106.6%
Receivables and prepayments	8 300	756 005	8 600	822 375	853 625	866 019	903 136	903 136	188.7%
Cash and cash equivalents	23 500	711 180	23 500	754 960	783 648	633 182	829 100	829 100	176.4%
Total assets	235 350	1 588 658	229 960	1 719 212	1 809 542	1 634 309	1 914 495	1 914 495	163.7%
Accumulated surplus/(deficit)	198 900	282 495	190 560	301 675	313 139	162 086	331 301	331 301	104.2%
Finance lease	2 250	1 048	1 400	640	2 329	349	2 464	2 464	53.3%
Trade and other payables	4 500	1 287 510	5 000	1 397 204	1 473 633	1 444 567	1 559 104	1 559 104	187.0%
Provisions	29 700	17 605	33 000	19 693	20 441	27 307	21 627	21 627	82.3%
Total equity and liabilities	235 350	1 588 658	229 960	1 719 212	1 809 542	1 634 309	1 914 495	1 914 495	163.7%

Statements of estimates of financial performance and position

Table 3.34 Independent Communications Authority of South Africa statements of estimates of financial performance and position

Statement of financial performance		Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Revised estimate	2018/19	2015/16 - 2018/19		2019/20	2020/21	2021/22	2018/19 - 2021/22	
R thousand								
Revenue								
Non-tax revenue	19 820	-3.5%	4.7%	20 910	22 060	23 274	5.5%	4.4%
Other non-tax revenue	19 820	-3.5%	4.7%	20 910	22 060	23 274	5.5%	4.4%
Transfers received	443 961	2.0%	95.3%	452 645	477 721	504 186	4.3%	95.6%
Total revenue	463 781	1.7%	100.0%	473 555	499 781	527 460	4.4%	100.0%
Expenses								
Current expenses	472 614	7.1%	100.0%	473 555	499 781	527 460	3.7%	100.0%
Compensation of employees	308 545	11.7%	60.6%	315 871	333 244	351 572	4.4%	66.3%
Goods and services	144 115	-0.8%	35.4%	137 655	145 407	153 595	2.1%	29.4%
Depreciation	19 951	8.8%	4.0%	20 027	21 128	22 290	3.8%	4.2%
Interest, dividends and rent on land	3	-18.1%	0.0%	3	3	3	3.8%	0.0%
Total expenses	472 614	7.1%	100.0%	473 555	499 781	527 460	3.7%	100.0%
Surplus/(Deficit)	(8 832)			-	-	-		
Statement of financial position								
Carrying value of assets	181 722	14.6%	8.4%	166 898	176 078	179 507	-0.4%	8.7%
of which:								
Acquisition of assets	(33 645)	6.1%	-1.7%	(11 631)	(12 270)	(5 500)	-45.3%	-0.8%
Inventory	538	-2.5%	0.0%	568	600	600	3.7%	0.0%
Receivables and prepayments	903 136	6.1%	48.9%	953 711	1 006 165	999 554	3.4%	47.5%
Cash and cash equivalents	829 100	5.2%	42.7%	875 530	923 684	930 000	3.9%	43.8%
Total assets	1 914 495	6.4%	100.0%	1 996 707	2 106 526	2 109 661	3.3%	100.0%
Accumulated surplus/(deficit)	331 301	5.5%	15.6%	349 854	369 095	378 356	4.5%	17.6%
Finance lease	2 464	33.0%	0.1%	2 602	2 746	2 705	3.2%	0.1%
Trade and other payables	1 559 104	6.6%	83.0%	1 621 413	1 710 591	1 701 600	3.0%	81.1%
Provisions	21 627	7.1%	1.3%	22 838	24 094	27 000	7.7%	1.2%
Total equity and liabilities	1 914 495	6.4%	100.0%	1 996 707	2 106 526	2 109 661	3.3%	100.0%

Personnel information

Table 3.35 Independent Communications Authority of South Africa personnel numbers and cost by salary level

Number of posts estimated for 31 March 2019		Number and cost ¹ of personnel posts filled / planned for on funded establishment												Number					
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2017/18		2018/19		2019/20		2020/21		2021/22		2018/19 - 2021/22							
Independent Communications Authority of South Africa		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	354	354	361	290.1	0.8	354	308.5	0.9	356	315.9	0.9	356	333.2	0.9	356	351.6	1.0	4.4%	100.0%
1-6	3	3	3	5.4	1.8	3	5.8	1.9	3	5.9	2.0	3	6.2	2.1	3	6.6	2.2	4.4%	0.8%
7-10	209	209	216	129.7	0.6	209	138.0	0.7	211	141.2	0.7	211	149.0	0.7	211	157.2	0.7	4.4%	59.2%
11-12	92	92	92	81.9	0.9	92	87.1	0.9	92	89.2	1.0	92	94.1	1.0	92	99.2	1.1	4.4%	25.9%
13-16	49	49	49	70.7	1.4	49	75.2	1.5	49	77.0	1.6	49	81.2	1.7	49	85.7	1.7	4.4%	13.8%
17-22	1	1	1	2.4	2.4	1	2.5	2.5	1	2.6	2.6	1	2.7	2.7	1	2.9	2.9	4.4%	0.3%

1. Rand million.

South African Broadcasting Corporation

Mandate

The South African Broadcasting Corporation is listed as a schedule 2 public entity in terms of the Public Finance Management Act (1999). Its mandate is set out in its charter and in the Broadcasting Act (1999), and requires the corporation to provide radio and television broadcasting services to South Africa.

Selected performance indicators

Table 3.36 South African Broadcasting Corporation performance indicators by programme/objective/activity and related outcome

Indicator	Programme/Objective/Activity	MTSF outcome	Past			Current	Projections		
			2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Number of new/additional programmes broadcast with sign language per year	Local content delivery: Television	Outcome 12: An efficient, effective and development - oriented public service	3	3	-1	-1	-1	-1	-1
Number of companies controlled/owned by people with disabilities from which content was procured per year	Local content delivery: Television		3	2	-1	-1	-1	-1	-1
Number of provincial programmes and inserts broadcast per year	Local content delivery: Television		26	100	-1	-1	-1	-1	-1
Number of provincial programmes broadcast across SABC television channels per year ³	Local content delivery: Television	Outcome 14: Nation building and social cohesion	- ²	1	1	10	12	14	14
Percentage of local content quotas achieved for SABC 1 per year as set out by the Independent Communications Authority of South Africa ^{3, 4}	Local content delivery: Television		76% (239 016 minutes/ 314 496 minutes)	80% (251 596 minutes/ 314 496 minutes)	73% (229 582 minutes/ 314 496 minutes)	55%	55%	55%	55%
Percentage of local content quotas achieved for SABC 2 per year as set out by the Independent Communications Authority of South Africa ^{3, 4}	Local content delivery: Television		60% (188 697 minutes/ 314 496 minutes)	67% (210 712 minutes/ 314 496 minutes)	71% (223 292 minutes/ 314 496 minutes)	55%	55%	55%	55%
Percentage of local content quotas achieved for SABC 3 per year as set out by the Independent Communications Authority of South Africa ^{3, 4}	Local content delivery: Television		37% (116 363 minutes/ 314 496 minutes)	53% (166 682 minutes/ 314 496 minutes)	52% (163 537 minutes/ 314 496 minutes)	35%	45%	45%	45%

1. Indicator discontinued.

2. No historical data available.

3. New indicator.

4. Overachievement was driven by an increase in local content produced and acquired by the corporation.

Expenditure analysis

Over the medium term, the South African Broadcasting Corporation plans to focus on improving the quality, diversity and accessibility of content; embracing diversity by acquiring or producing content from various demographic groups; and ensuring its long-term financial sustainability. To improve content over the MTEF period, the corporation aims to continue producing editorially independent news and current affairs content, and acquiring local and international television programmes. In addition, over the MTEF period, the corporation plans to facilitate diverse programming by acquiring or producing content that represents all demographic groups and that portrays the African continent in a positive light. To further broaden diversity, it intends to broadcast 40 provincial programmes across its television channels. The corporation intends to broadcast 55 per cent local content on SABC 1 and SABC 2, and 45 per cent local content on SABC 3. It will also continue to broadcast all sporting codes of national interest. Total spending on local content for television over the MTEF period is expected to be R7.2 billion, while total spending on local content for radio over the same period is expected to be R2.6 billion.

The corporation expects to generate 97.5 per cent (R23.7 billion) of its revenue over the medium term from licence fees, advertising, and sports sponsorship across television, radio and online platforms. Transfers from the department account for 2.6 per cent (R630.5 million) of its revenue over this period. Total revenue is expected to increase at an average annual rate of 4.3 per cent, from R7.4 billion in 2018/19 to R8.4 billion in 2021/22. Expenditure is expected to increase at an average rate of 0.8 per cent, from R7.8 billion in 2018/19 to R8 billion in 2021/22. This low increase in expenditure is due to the continued implementation of austerity measures as part of the corporation's turnaround strategy. Much of the corporation's budget is spent on compensation of employees, which is expected to increase at an average rate of 5.5 per cent, from R2.8 billion in 2018/19 to R3.3 billion in 2021/22.

Programmes/Objectives/Activities

Table 3.37 South African Broadcasting Corporation expenditure trends and estimates by programme/objective/activity

	Audited outcome			Revised estimate 2018/19	Average growth rate (%) 2015/16 - 2018/19	Average Expenditure/ Total (%) 2015/16 - 2018/19	Medium-term expenditure estimate			Average growth rate (%) 2018/19 - 2021/22	Average Expenditure/ Total (%) 2018/19 - 2021/22
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22		
R thousand											
Administration	1 845 328	1 661 306	1 748 134	1 653 235	-3.6%	22.1%	1 876 775	1 719 996	1 737 204	1.7%	22.2%
Local content delivery:	2 729 279	2 604 379	2 269 174	2 554 613	-2.2%	32.4%	2 283 566	2 480 606	2 435 190	-1.6%	31.0%
Television											
Local content delivery: Radio	1 098 156	747 713	925 750	920 506	-5.7%	11.8%	972 054	812 937	851 920	-2.5%	11.3%
Universal access transmitter rollout news	875 802	905 065	808 663	844 590	-1.2%	11.0%	891 887	860 941	912 693	2.6%	11.2%
Sports of national interest and mandate	885 430	887 271	674 803	821 211	-2.5%	10.4%	867 198	834 894	885 213	2.5%	10.8%
Digital terrestrial migration and technology	1 135 679	908 968	835 407	970 004	-5.1%	12.3%	1 024 324	1 080 662	1 140 098	5.5%	13.4%
Total	8 569 674	7 714 702	7 261 930	7 764 158	-3.2%	100.0%	7 915 804	7 790 036	7 962 318	0.8%	100.0%

Statements of historical financial performance and position

Table 3.38 South African Broadcasting Corporation statements of historical financial performance and position

	Budget		Audited outcome		Budget		Audited outcome		Average: Outcome/Budget (%) 2015/16 - 2018/19
	2015/16	2016/17	2017/18	2018/19	2015/16	2016/17	2017/18	2018/19	
R thousand									
Revenue									
Non-tax revenue	8 266 470	7 945 947	9 032 443	6 560 722	7 357 994	6 430 527	7 638 051	7 242 879	87.3%
Sale of goods and services other than capital assets	7 341 591	7 287 771	8 317 783	6 298 397	6 887 225	5 881 345	7 143 519	6 797 334	88.5%
<i>of which:</i>									
Administrative fees	1 040 749	986 361	1 147 000	915 090	1 055 000	941 395	1 072 935	1 072 000	90.7%
Sales by market establishment	6 300 842	6 301 410	7 170 783	5 383 307	5 832 225	4 939 950	6 070 584	5 725 334	88.1%
Other non-tax revenue	924 879	658 176	714 660	262 325	470 769	549 182	494 532	445 545	73.5%
Transfers received	194 663	212 122	233 045	253 501	233 354	209 727	187 421	187 421	101.7%
Total revenue	8 461 133	8 158 069	9 265 488	6 737 845	7 591 348	6 640 254	7 825 472	7 430 300	87.4%
Expenses									
Current expenses	8 367 755	8 724 152	9 255 693	7 726 104	7 440 839	7 287 474	7 586 320	7 764 158	96.5%
Compensation of employees	2 676 035	3 264 774	2 999 808	3 117 620	2 983 900	3 127 880	3 013 907	2 821 131	105.6%
Goods and services	5 406 995	5 203 613	6 005 279	3 830 073	4 178 152	3 525 727	4 373 336	4 667 248	86.3%
Depreciation	270 146	201 573	237 473	765 263	233 295	618 483	199 077	271 187	197.5%
Interest, dividends and rent on land	14 578	54 191	13 133	13 147	45 492	15 384	-	4 592	119.3%
Transfers and subsidies	74 201	7 934	6 374	(11 401)	(5 030)	(25 544)	-	-	-38.4%
Total expenses	8 441 956	8 569 674	9 262 067	7 714 702	7 435 809	7 261 930	7 586 320	7 764 158	95.7%
Surplus/(Deficit)	19 177	(411 605)	3 421	(976 857)	155 539	(621 676)	239 152	(333 857)	
Statement of financial position									
Carrying value of assets	1 489 255	1 694 529	1 812 248	1 790 178	1 873 757	1 708 524	1 920 645	1 774 347	98.2%
<i>of which:</i>									
Acquisition of assets	(650 217)	(323 894)	(432 155)	(313 471)	(240 000)	(145 126)	(350 000)	(350 000)	67.7%
Investments	156 893	11 135	158 737	4 661	10 891	16 512	12 089	4 777	11.0%
Inventory	652 731	761 794	786 174	773 801	841 533	761 835	930 418	862 771	98.4%
Receivables and prepayments	1 599 899	1 248 857	1 476 930	860 614	894 001	883 507	936 213	965 872	80.7%
Cash and cash equivalents	1 200 671	874 652	900 032	81 742	48	130 516	(1 476)	317 939	66.9%
Defined benefit plan assets	-	805 420	-	1 333 672	1 600 520	852 872	1 490 526	1 333 672	139.9%
Taxation	-	113 913	-	-	-	-	-	-	-
Derivatives financial instruments	8 243	9 812	13 833	9 652	-	12 220	-	11 934	197.6%
Total assets	5 107 692	5 520 112	5 147 954	4 854 320	5 220 749	4 365 986	5 288 415	5 271 312	96.4%
Accumulated surplus/(deficit)	1 962 024	2 448 474	2 001 331	2 057 829	2 287 911	871 219	2 527 062	1 340 166	76.5%
Capital and reserves	6 976	8 257	11 805	8 133	10 167	10 126	11 306	10 048	90.8%
Capital reserve fund	341 494	400 327	270 706	328 568	368 203	314 428	307 098	265 672	101.7%
Borrowings	-	2 636	32 155	-	330 200	-	69 200	1 333 624	309.6%
Finance lease	-	736	-	56 519	43 288	44 647	30 057	30 057	179.9%
Deferred income	204 089	49 106	105 992	84 332	102 983	65 847	134 412	56 026	46.6%
Trade and other payables	1 134 544	852 838	737 275	746 255	768 012	1 336 567	546 181	401 492	104.7%
Taxation	-	281 390	-	19 836	(112 846)	96 975	57 846	19 947	-760.3%
Provisions	257 252	1 448 958	1 961 300	1 525 458	1 402 034	1 605 379	1 587 397	1 786 890	122.2%
Managed funds (e.g. poverty alleviation fund)	1 173 923	-	-	-	-	-	-	-	-
Derivatives financial instruments	27 390	27 390	27 390	27 390	20 798	20 798	17 856	27 390	110.2%
Total equity and liabilities	5 107 692	5 520 112	5 147 954	4 854 320	5 220 749	4 365 986	5 288 415	5 271 312	96.4%

Statements of estimates of financial performance and position

Table 3.39 South African Broadcasting Corporation statements of estimates of financial performance and position

Statement of financial performance		Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
					2018/19	2015/16 - 2018/19	2019/20		
R thousand									
Revenue									
Non-tax revenue		7 242 879	-3.0%	97.3%	7 550 308	7 938 693	8 204 291	4.2%	97.4%
Sale of goods and services other than capital assets		6 797 334	-2.3%	90.7%	7 087 311	7 457 583	7 704 350	4.3%	91.5%
of which:									
Administrative fees		1 072 000	2.8%	13.6%	1 074 144	1 076 292	1 078 445	0.2%	13.6%
Sales by market establishment		5 725 334	-3.1%	77.1%	6 013 167	6 381 290	6 625 906	5.0%	77.9%
Other non-tax revenue		445 545	-12.2%	6.6%	462 997	481 110	499 940	3.9%	6.0%
Transfers received		187 421	-4.0%	3.0%	199 016	209 963	221 510	5.7%	2.6%
Total revenue		7 430 300	-3.1%	100.0%	7 749 324	8 148 656	8 425 801	4.3%	100.0%
Expenses									
Current expenses		7 764 158	-3.8%	100.6%	7 914 166	7 786 786	7 958 785	0.8%	100.0%
Compensation of employees		2 821 131	-4.8%	39.5%	2 979 114	3 142 964	3 315 827	5.5%	39.0%
Goods and services		4 667 248	-3.6%	54.8%	4 645 431	4 339 796	4 322 316	-2.5%	57.2%
Depreciation		271 187	10.4%	6.1%	286 374	302 124	318 741	5.5%	3.7%
Interest, dividends and rent on land		4 592	-56.1%	0.3%	3 248	1 901	1 901	-25.5%	0.0%
Transfers and subsidies		-	-100.0%	-0.1%	1 637	3 250	3 533	-	0.0%
Total expenses		7 764 158	-3.2%	100.0%	7 915 803	7 790 036	7 962 318	0.8%	100.0%
Surplus/(Deficit)		(333 857)			(166 479)	358 620	463 483		
Statement of financial position									
Carrying value of assets		1 774 347	1.5%	35.1%	1 714 208	1 687 344	1 768 603	-0.1%	29.5%
of which:									
Acquisition of assets		(350 000)	2.6%	-5.6%	(350 000)	(350 000)	(350 000)	-	-5.9%
Investments		4 777	-24.6%	0.2%	4 777	4 777	4 777	-	0.1%
Inventory		862 771	4.2%	15.9%	909 186	958 079	958 079	3.6%	15.6%
Receivables and prepayments		965 872	-8.2%	19.7%	1 059 727	1 142 710	1 142 710	5.8%	18.2%
Cash and cash equivalents		317 939	-28.6%	6.6%	600 955	950 917	1 528 238	68.8%	13.7%
Defined benefit plan assets		1 333 672	18.3%	21.7%	1 333 672	1 333 672	1 333 672	-	22.7%
Derivatives financial instruments		11 934	6.7%	0.2%	13 247	14 704	14 704	7.2%	0.2%
Total assets		5 271 312	-1.5%	100.0%	5 635 772	6 092 203	6 750 783	8.6%	100.0%
Accumulated surplus/(deficit)		1 340 166	-18.2%	33.0%	1 276 570	1 836 356	2 498 838	23.1%	28.8%
Capital and reserves		10 048	6.8%	0.2%	11 954	13 181	12 381	7.2%	0.2%
Capital reserve fund		265 672	-12.8%	6.6%	147 142	112 218	112 217	-25.0%	2.8%
Borrowings		1 333 624	696.8%	6.3%	1 405 517	1 294 245	1 294 245	-1.0%	22.7%
Finance lease		30 057	244.4%	0.7%	16 826	3 901	-	-100.0%	0.2%
Deferred income		56 026	4.5%	1.3%	58 492	61 065	61 065	2.9%	1.0%
Trade and other payables		401 492	-22.2%	17.3%	882 141	899 197	899 197	30.8%	12.8%
Taxation		19 947	-58.6%	2.0%	-	-	-	-100.0%	0.1%
Provisions		1 786 890	7.2%	32.1%	1 819 729	1 854 639	1 854 639	1.2%	31.0%
Derivatives financial instruments		27 390	-	0.5%	17 401	17 401	18 201	-12.7%	0.3%
Total equity and liabilities		5 271 312	-1.5%	100.0%	5 635 772	6 092 203	6 750 783	8.6%	100.0%

Personnel information

Table 3.40 South African Broadcasting Corporation personnel numbers and cost by salary level

Number of posts estimated for 31 March 2019		Number and cost ¹ of personnel posts filled / planned for on funded establishment												Number					
		Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
Number of funded posts	Number of posts on approved establishment	2017/18		2018/19		2019/20		2020/21		2021/22		2018/19 - 2021/22							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost						
South African Broadcasting Corporation		3 562	3 127.9	0.9	3 635	2 821.1	0.8	3 635	2 979.1	0.8	3 635	3 143.0	0.9	3 635	3 315.8	0.9	5.5%	100.0%	
Salary level																			
1-6	100	100	100	17.2	0.2	100	16.9	0.2	100	17.9	0.2	100	19.0	0.2	100	20.2	0.2	6.0%	2.8%
7-10	2 317	2 321	2 317	1 883.7	0.8	2 321	1 496.2	0.6	2 321	1 574.6	0.7	2 321	1 654.2	0.7	2 321	1 737.8	0.7	5.1%	63.9%
11-12	840	877	840	780.5	0.9	877	814.4	0.9	877	863.3	1.0	877	915.1	1.0	877	970.0	1.1	6.0%	24.1%
13-16	291	320	291	405.1	1.4	320	440.0	1.4	320	466.4	1.5	320	494.4	1.5	320	524.1	1.6	6.0%	8.8%
17-22	14	17	14	41.4	3.0	17	53.6	3.2	17	56.9	3.3	17	60.3	3.5	17	63.9	3.8	6.0%	0.5%

1. Rand million.

Brand South Africa

Mandate

Brand South Africa was established as a trust in 2002 and gazetted as a schedule 3A public entity in accordance

with the Public Finance Management Act (1999) in 2006. Its purpose is to manage South Africa's nation branding to improve the country's global appeal and competitiveness. The entity's primary objective is to develop and implement proactive and coordinated marketing, communications and reputation management strategies for South Africa to attract investment, trade and tourism.

Selected performance indicators

Table 3.41 Brand South Africa performance indicators by programme/objective/activity and related outcome

Indicator	Programme/Objective/Activity	MTSF outcome	Past			Current	Projections		
			2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
South Africa's ranking on the global competitiveness index (out of 140 countries)	Brand strategy development and management	Outcome 11: Create a better South Africa, a better Africa and a better world	48	47	47	- ¹	- ¹	- ¹	- ¹
South Africa's ranking on the brand ranking index (out of 50 countries)	Brand strategy development and management		38	35	35	- ¹	- ¹	- ¹	- ¹
Number of national perception studies conducted per year	Brand strategy development and management		80	81	81	- ¹	- ¹	- ¹	- ¹
South Africa's index ranking on the measurement of pride and patriotism among South Africans and global South Africans (out of 100 countries)	Brand strategy development and management		70	75	75	- ¹	- ¹	- ¹	- ¹
South Africa's ranking on the ease of doing business internationally index (out of 185 countries)	Brand strategy development and management		43	43	43	- ¹	- ¹	- ¹	- ¹
South Africa's ranking on the Ibrahim index of African governance (out of 52 countries)	Brand strategy development and management		4	4	4	- ¹	- ¹	- ¹	- ¹
South Africa's ranking on the index of economic freedom (out of 185 countries)	Brand strategy development and management		75	73	73	- ¹	- ¹	- ¹	- ¹
South Africa's ranking on the human development index (out of 185 countries)	Brand strategy development and management		118	119	117	- ¹	- ¹	- ¹	- ¹
South Africa's ranking on the Institute for Management Development competitiveness index (out of 60 countries)	Brand strategy development and management		52	51	51	- ¹	- ¹	- ¹	- ¹
Number of analysis reports produced per year on the performance of the nation brand	Brand marketing and reputation management		Outcome 14: Nation building and social cohesion	12	12	12	12	12	12
Number of international research papers conducted per year on reputation and perceptions of the nation brand	Brand marketing and reputation management	- ²		- ²	1	1	1	1	1
Number of Play Your Part activities utilised to promote nation brand values and constitutional awareness per year	Brand marketing and reputation management	9		9	9	9	9	9	9
Number of marketing platforms utilised for the constitutional awareness campaign per year	Brand marketing and reputation management	- ²		- ²	- ²	8	16	16	16
Number of content and communication programmes on the reputation of the nation brand developed per year	Brand marketing and reputation management	- ²		- ²	- ²	- ²	28	28	28

1. Indicator discontinued.

2. No historical data available.

Expenditure analysis

Over the medium term, the entity aims to strengthen South Africa's nation brand by conducting 27 Play Your Part activities. These domestic campaigns promote active citizenship and awareness of the Constitution, and are expected to intensify over the MTEF period. In addition, the organisation plans to increase the use of strategic platforms through which it consults with stakeholders from business, government, civil society and academic institutions on matters that have a negative impact on South Africa's nation brand. In addition, 84 content and communication programmes on the reputation of the nation brand will be developed over the medium term.

To achieve these objectives, the organisation receives transfers from the department, which are expected to increase at an average annual rate of 4.9 per cent, from R200.4 million in 2018/19 to R231.5 million in 2021/22. Total expenditure is expected to increase at an average annual rate of 3.5 per cent, from R209.6 million in 2018/19 to R232.5 million in 2021/22.

Programmes/Objectives/Activities

Table 3.42 Brand South Africa expenditure trends and estimates by programme/objective/activity

R thousand	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2015/16	2016/17	2017/18	2018/19	2015/16 - 2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22		
Administration	150 716	162 672	210 842	98 017	-13.4%	86.7%	102 668	108 099	112 342	4.7%	47.8%
Brand Marketing and Reputation Management	-	-	-	85 209	-	10.2%	87 780	92 626	99 150	5.2%	41.4%
Stakeholder Relations	-	-	-	26 404	-	3.1%	28 466	19 672	21 054	-7.3%	10.9%
Total	150 716	162 672	210 842	209 630	11.6%	100.0%	218 914	220 397	232 546	3.5%	100.0%

Statements of historical financial performance and position

Table 3.43 Brand South Africa statements of historical financial performance and position

Statement of financial performance									
R thousand	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	Average: Outcome/ Budget (%)
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22	
Revenue									
Non-tax revenue	-	905	-	6 421	-	7 511	-	9 200	-
Other non-tax revenue	-	905	-	6 421	-	7 511	-	9 200	-
Transfers received	173 160	173 160	181 186	181 186	194 300	194 300	200 430	200 430	100.0%
Total revenue	173 160	174 065	181 186	187 607	194 300	201 811	200 430	209 630	103.2%
Expenses									
Current expenses	173 160	150 716	181 186	162 672	194 300	210 842	200 430	209 630	98.0%
Compensation of employees	51 627	52 401	68 582	57 966	62 140	59 772	66 490	66 490	95.1%
Goods and services	120 125	96 688	111 173	103 381	130 603	146 543	132 334	141 380	98.7%
Depreciation	1 371	1 422	1 403	1 313	1 543	4 525	1 592	1 745	152.4%
Interest, dividends and rent on land	37	205	28	12	14	2	15	15	248.9%
Total expenses	173 160	150 716	181 186	162 672	194 300	210 842	200 430	209 630	98.0%
Surplus/(Deficit)	-	23 349	-	24 935	-	(9 031)	-	-	-
Statement of financial position									
Carrying value of assets	3 910	3 719	4 250	11 697	15 276	17 697	14 303	14 303	125.6%
of which:									
Acquisition of assets	(2 346)	(1 831)	(2 699)	(9 364)	(7 412)	(7 412)	(3 061)	(3 061)	139.6%
Investments	50	892	-	1 224	-	967	-	-	6166.0%
Receivables and prepayments	1 465	1 628	1 566	19 396	9 700	2 071	9 700	2 476	114.0%
Cash and cash equivalents	5 000	21 114	5 500	22 575	20 000	28 208	20 000	20 000	182.0%
Total assets	10 425	27 353	11 316	54 892	44 976	48 943	44 003	36 779	151.7%
Accumulated surplus/(deficit)	1 378	14 217	1 378	39 152	27 467	30 120	25 467	16 982	180.4%
Finance lease	659	224	560	489	1 165	-	1 399	-	18.8%
Trade and other payables	6 895	6 155	5 256	7 264	6 067	10 512	6 687	11 095	140.6%
Provisions	1 293	6 680	3 922	7 924	10 214	8 311	10 410	8 702	122.4%
Derivatives financial instruments	200	77	200	63	63	-	40	-	27.8%
Total equity and liabilities	10 425	27 353	11 316	54 892	44 976	48 943	44 003	36 779	151.7%

Statements of estimates of financial performance and position

Table 3.44 Brand South Africa statements of estimates of financial performance and position

Statement of financial performance									
R thousand	Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
	2018/19	2015/16 - 2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22			
Revenue									
Non-tax revenue	9 200	116.6%	3.0%	11 000	1 000	1 000	-52.3%	2.6%	
Other non-tax revenue	9 200	116.6%	3.0%	11 000	1 000	1 000	-52.3%	2.6%	
Transfers received	200 430	5.0%	97.0%	207 914	219 397	231 546	4.9%	97.4%	
Total revenue	209 630	6.4%	100.0%	218 914	220 397	232 546	3.5%	100.0%	
Expenses									
Current expenses	209 630	11.6%	100.0%	218 914	220 397	232 546	3.5%	100.0%	
Compensation of employees	66 490	8.3%	32.6%	71 144	76 124	81 453	7.0%	33.4%	
Goods and services	141 380	13.5%	66.2%	142 727	139 483	146 346	1.2%	64.7%	
Depreciation	1 745	7.1%	1.2%	5 028	4 774	4 731	39.4%	1.8%	
Interest, dividends and rent on land	15	-58.2%	0.0%	15	16	16	2.2%	0.0%	
Total expenses	209 630	11.6%	100.0%	218 914	220 397	232 546	3.5%	100.0%	
Surplus/(Deficit)	-			-	-	-			

Table 3.44 Brand South Africa statements of estimates of financial performance and position

Statement of financial position	Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
				2019/20	2020/21	2021/22		
R thousand								
Carrying value of assets	14 303	56.7%	27.5%	14 165	13 165	13 165	-2.7%	36.3%
of which:								
Acquisition of assets	(3 061)	18.7%	-11.8%	(3 274)	(3 274)	(3 274)	2.3%	-8.5%
Receivables and prepayments	2 476	15.0%	13.1%	2 476	9 700	2 476	-	10.8%
Cash and cash equivalents	20 000	-1.8%	57.6%	20 000	20 000	20 000	-	52.9%
Total assets	36 779	10.4%	100.0%	36 641	42 865	35 641	-1.0%	100.0%
Accumulated surplus/(deficit)	16 982	6.1%	57.8%	16 435	22 256	14 082	-6.1%	45.6%
Finance lease	-	-100.0%	0.4%	220	220	-	-	0.3%
Trade and other payables	11 095	21.7%	21.8%	9 106	9 509	9 759	-4.2%	26.1%
Provisions	8 702	9.2%	19.9%	10 800	10 800	11 800	10.7%	27.9%
Derivatives financial instruments	-	-100.0%	0.1%	80	80	-	-	0.1%
Total equity and liabilities	36 779	10.4%	100.0%	36 641	42 865	35 641	-1.0%	100.0%

Personnel information**Table 3.45 Brand South Africa personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2019		Number and cost ¹ of personnel posts filled / planned for on funded establishment												Number					
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2017/18		2018/19		2019/20		2020/21		2021/22		2018/19 - 2021/22							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Brand South Africa																			
Salary level	57	57	57	59.8	1.0	57	66.5	1.2	57	71.1	1.2	57	76.1	1.3	57	81.5	1.4	7.0%	100.0%
1-6	6	6	6	1.0	0.2	6	1.0	0.2	6	1.1	0.2	6	1.2	0.2	6	1.2	0.2	7.0%	10.5%
7-10	21	21	21	10.8	0.5	21	11.2	0.5	21	12.0	0.6	21	12.8	0.6	21	13.7	0.7	7.0%	36.8%
11-12	9	9	9	7.6	0.8	9	7.8	0.9	9	8.4	0.9	9	9.0	1.0	9	9.6	1.1	7.0%	15.8%
13-16	18	18	18	28.0	1.6	18	30.0	1.7	18	32.1	1.8	18	34.4	1.9	18	36.8	2.0	7.0%	31.6%
17-22	3	3	3	12.4	4.1	3	16.4	5.5	3	17.6	5.9	3	18.8	6.3	3	20.1	6.7	7.0%	5.3%

1. Rand million.

Film and Publication Board**Mandate**

The mandate of the Film and Publication Board is derived from the Films and Publications Act (1996), as amended in 2004 and 2009. The board regulates the creation, production, possession and distribution of certain publications and films by means of classification. It is also responsible for imposing age restrictions on content and rendering the exploitative use of children in pornographic publications, films or online material punishable.

Selected performance indicators**Table 3.46 Film and Publication Board performance indicators by programme/objective/activity and related outcome**

Indicator	Programme/Objective/Activity	MTSF outcome	Past			Current	Projections		
			2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Percentage of applications for the classification of content classified and labelled per year	Industry compliance	Outcome 14: Nation building and social cohesion	100%	100%	100%	100%	100%	100%	100%
Number of convergence surveys conducted per year	Industry compliance		0 ¹	1 000	3 000	3 000	3 000	3 000	3 000
Number of unregistered distributors identified per year	Industry compliance		2 703	2 848	3 789	2 000	2 000	2 000	2 000
Number of new distributors identified per year	Industry compliance		2 600	2 500	— ²				
Number of raids conducted in provinces per year	Industry compliance		24	24	24	24	24	24	24
Number of inspections conducted on existing distributors per year	Industry compliance		6 000	6 000	6 000	6 000	6 000	6 000	6 000
Number of stakeholder relation strategies developed and implemented per year	Public awareness and education		4	4	4	4	4	4	4
Number of outreach and awareness campaigns conducted per year	Public awareness and education		1	1	1	1	1	1	1
Number of educators, learners and parents trained on cybersafety per year	Online and mobile content regulation		266	300	300	300	300	300	300

1. Target not achieved due to budget constraints.

2. Indicator discontinued.

Expenditure analysis

Over the medium term, the board aims to ensure that online and mobile content, and material on related platforms, are regulated to protect children and sensitive viewers. It also plans to focus on enforcing industry compliance with legislation, raising public education and awareness, and strengthening partnerships and collaborations with non-governmental organisations and other government institutions. Accordingly, over the medium term, the board plans to enforce industry compliance with legislation by conducting 9 000 surveys and 72 raids nationally, identifying unregistered distributors on physical and online platforms, and analysing all material referred to it that may contain child sexual abuse.

The board plans to promote education and raise public awareness by: conducting outreach and awareness campaigns nationally; training 900 educators, learners and parents on cybersafety; and strengthening partnerships and collaborations with non-governmental organisations and other government institutions. To regulate distributed content, over the medium term, the board aims to complete the final phase of upgrading its ICT infrastructure and implement a content regulation framework ensures that all material submitted is classified and labelled appropriately.

To achieve these objectives, the entity receives transfers from the department amounting to R314.8 million over the MTEF period. These transfers account for 90 per cent of the board's total revenue over the period, with the remainder generated from regulation fees. Total revenue is expected to increase at an average annual rate of 5.8 per cent, from R103.5 million in 2018/19 to R122.6 million in 2021/22. Expenditure is expected to increase at an average annual rate of 5.8 per cent, from R103.5 million in 2018/19 to R122.6 million in 2021/22.

Table 3.47 Film and Publication Board expenditure trends and estimates by programme/objective/activity

R thousand	Audited outcome			Revised estimate 2018/19	Average growth rate (%) 2015/16 - 2018/19	Average: Expenditure/Total (%) 2015/16 - 2018/19	Medium-term expenditure estimate			Average growth rate (%) 2018/19 - 2021/22	Average: Expenditure/Total (%) 2018/19 - 2021/22
	2015/16	2016/17	2017/18				2019/20	2020/21	2021/22		
Administration	54 404	58 766	64 614	74 027	10.8%	67.6%	79 159	84 290	91 259	7.2%	72.5%
Industry compliance	10 891	10 252	10 553	11 953	3.2%	11.8%	12 276	14 788	14 216	5.9%	11.7%
Public awareness and education	5 483	6 551	6 158	3 756	-11.8%	6.0%	4 353	4 304	3 138	-5.8%	3.5%
Online and mobile content regulation	8 168	12 047	9 693	10 457	8.6%	10.9%	11 395	10 247	10 641	0.6%	9.5%
Partnerships and collaboration	6 353	2 399	1 814	3 268	-19.9%	3.8%	3 171	3 031	3 333	0.7%	2.8%
Total	85 299	90 015	92 832	103 461	6.6%	100.0%	110 354	116 660	122 587	5.8%	100.0%

Statements of historical financial performance and position

Table 3.48 Film and Publication Board statements of historical financial performance and position

Statement of financial performance									
R thousand	Audited outcome		Audited outcome		Audited outcome		Revised estimate		Average: Outcome/Budget (%) 2015/16 - 2018/19
	Budget	2015/16	Budget	2016/17	Budget	2017/18	Budget estimate	2018/19	
Revenue									
Non-tax revenue	6 133	6 650	7 785	7 861	7 833	8 615	8 884	8 884	104.5%
Other non-tax revenue	6 133	6 650	7 785	7 861	7 833	8 615	8 884	8 884	104.5%
Transfers received	82 359	82 359	86 472	86 472	91 684	91 684	94 577	94 577	100.0%
Total revenue	88 492	89 009	94 257	94 333	99 517	100 299	103 461	103 461	100.4%
Expenses									
Current expenses	173 160	85 299	98 222	90 015	99 515	92 832	103 461	103 461	78.3%
Compensation of employees	51 627	41 238	45 226	46 532	51 012	53 242	51 961	52 231	96.7%
Goods and services	120 125	41 847	52 996	40 814	48 503	37 138	51 500	51 230	62.6%
Depreciation	1 371	2 214	-	2 669	-	2 452	-	-	535.0%
Interest, dividends and rent on land	37	-	-	-	-	-	-	-	-
Total expenses	173 160	85 299	98 222	90 015	99 515	92 832	103 461	103 461	78.3%
Surplus/(Deficit)	(84 668)	3 710	(3 965)	4 318	2	7 467	-	-	

Table 3.48 Film and Publication Board statements of historical financial performance and position

Statement of financial position									
R thousand	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	Average: Outcome/Budget (%)
	2015/16		2016/17		2017/18		2018/19		2015/16 - 2018/19
Carrying value of assets	3 800	9 988	4 250	15 839	18 300	18 043	18 800	18 800	138.8%
<i>of which:</i>									
Acquisition of assets	(2 828)	(2 296)	(3 111)	(8 670)	(1 087)	(1 087)	(1 070)	(1 070)	162.1%
Receivables and prepayments	550	2 063	600	3 084	2 500	3 911	2 700	2 700	185.2%
Cash and cash equivalents	3 538	6 878	2 700	8 555	3 200	15 298	3 000	3 000	271.2%
Total assets	7 888	18 929	7 550	27 478	24 000	37 252	24 500	24 500	169.2%
Accumulated surplus/(deficit)	1 096	10 995	495	15 312	15 500	22 301	15 800	15 800	195.8%
Finance lease	388	2 207	300	1 497	1 770	670	1 805	1 805	144.9%
Trade and other payables	3 884	3 304	4 005	7 873	3 950	7 945	3 845	3 845	146.4%
Provisions	2 520	2 423	2 750	2 796	2 780	6 336	3 050	3 050	131.6%
Total equity and liabilities	7 888	18 929	7 550	27 478	24 000	37 252	24 500	24 500	169.2%

Statements of estimates of financial performance and position**Table 3.49 Film and Publication Board statements of estimates of financial performance and position**

Statement of financial performance									
R thousand	Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/Total (%)	
	2018/19	2015/16 - 2018/19		2019/20	2020/21	2021/22	2018/19 - 2021/22		
Revenue									
Non-tax revenue	8 884	10.1%	8.2%	10 981	11 827	11 988	10.5%	9.6%	
Other non-tax revenue	8 884	10.1%	8.2%	10 981	11 827	11 988	10.5%	9.6%	
Transfers received	94 577	4.7%	91.8%	99 373	104 833	110 599	5.4%	90.4%	
Total revenue	103 461	5.1%	100.0%	110 354	116 660	122 587	5.8%	100.0%	
Expenses									
Current expenses	103 461	6.6%	100.0%	110 354	116 660	122 587	5.8%	100.0%	
Compensation of employees	52 231	8.2%	52.0%	58 164	62 078	67 219	8.8%	52.8%	
Goods and services	51 230	7.0%	46.0%	52 190	54 582	55 368	2.6%	47.2%	
Total expenses	103 461	6.6%	100.0%	110 354	116 660	122 587	5.8%	100.0%	
Surplus/(Deficit)	-			-	-	-			
Statement of financial position									
Carrying value of assets	18 800	23.5%	58.9%	19 400	19 600	20 485	2.9%	77.0%	
<i>of which:</i>									
Acquisition of assets	(1 070)	-22.5%	-12.7%	(1 002)	(1 115)	(1 260)	5.6%	-4.4%	
Receivables and prepayments	2 700	9.4%	10.9%	2 800	2 900	3 000	3.6%	11.2%	
Cash and cash equivalents	3 000	-24.2%	30.2%	2 800	3 000	3 200	2.2%	11.8%	
Total assets	24 500	9.0%	100.0%	25 000	25 500	26 685	2.9%	100.0%	
Accumulated surplus/(deficit)	15 800	12.8%	59.5%	16 200	16 300	16 800	2.1%	64.0%	
Finance lease	1 805	-6.5%	6.6%	1 900	2 080	2 185	6.6%	7.8%	
Trade and other payables	3 845	5.2%	20.8%	3 450	3 580	3 850	0.0%	14.5%	
Provisions	3 050	8.0%	13.1%	3 450	3 540	3 850	8.1%	13.6%	
Total equity and liabilities	24 500	9.0%	100.0%	25 000	25 500	26 685	2.9%	100.0%	

Personnel information**Table 3.50 Film and Publication Board personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2019		Number and cost ¹ of personnel posts filled / planned for on funded establishment												Number					
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2017/18		2018/19		2019/20		2020/21		2021/22		2018/19 - 2021/22							
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Film and Publication Board																			
Salary level	107	107	106	50.9	0.5	104	52.2	0.5	105	58.2	0.6	107	62.1	0.6	108	67.2	0.6	8.8%	100.0%
1-6	15	15	15	2.0	0.1	15	2.1	0.1	15	2.3	0.2	15	2.5	0.2	15	2.7	0.2	8.1%	14.2%
7-10	74	74	73	30.3	0.4	72	31.9	0.4	72	35.2	0.5	74	37.9	0.5	74	40.3	0.5	8.1%	68.9%
11-12	1	1	1	0.6	0.6	1	0.7	0.7	1	0.8	0.8	1	0.8	0.8	1	0.9	0.9	8.1%	0.9%
13-16	17	17	17	17.9	1.1	16	17.5	1.1	17	19.8	1.2	17	20.9	1.2	18	23.4	1.3	10.1%	16.0%

1. Rand million.

Media Development and Diversity Agency

Mandate

The Media Development and Diversity Agency was set up in terms of the Media Development and Diversity Agency Act (2002) to enable historically disadvantaged communities and individuals to gain access to the media. Its mandate is to create an enabling environment for media development and diversity to reflect the needs and aspirations of all South Africans; redress the exclusion and marginalisation of disadvantaged communities and people from access to the media and the media industry; and promote media development and diversity by providing support primarily to community and small commercial media projects. The agency aims to ensure that all citizens are able to access information in a language of their choice, and to transform media access, ownership and control patterns in South Africa.

Selected performance indicators

Table 3.51 Media Development and Diversity Agency performance indicators by programme/objective/activity and related outcome

Indicator	Programme/Objective/Activity	MTSF outcome	Past			Current	Projections		
			2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Number of community broadcast projects supported per year	Community media and small commercial media	Outcome 14: Nation building and social cohesion	19	40	25	27	31	37	37
Number of marketing and communications strategies approved per year	Community media and small commercial media		1	1	1	1	1	1	1
Number of funding proposals for small commercial media projects submitted for approval ²	Community media and small commercial media		15	10	5	8	8	8	8
Number of funding proposals for community print projects submitted for approval ²	Community media and small commercial media		6	8	1	4	4	4	4
Number of training interventions on financial management and governance conducted per year	Strategy, policy, advocacy, capacity building		3	4	6	6	6	6	6
Number of media literacy workshops conducted per year	Strategy, policy, advocacy, capacity building		1	0 ¹	1	1	1	1	1
Number of newsletters produced per year	Community media and small commercial media		1	2	4	4	4	4	4
Number of outreach programmes supported per year	Strategy, policy, advocacy, capacity building		15	16	16	18	20	20	20
Number of partnership agreements signed with accredited learning and training institutions per year	Capacity building and sector development		2	1	4	4	4	4	4

1. Target not met due to postponement to review the structure of the workshops.

2. New indicator.

Expenditure analysis

Over the medium term, the agency aims to continue encouraging media diversity in a rapidly changing telecommunications environment. As such, it plans to focus its core activities on providing non-financial and financial support to small community broadcast and commercial print projects. Emphasis will be placed on promoting indigenous languages and communities that are underserved by mainstream media.

By investing in initiatives that support content generation, the agency intends to ensure the sustainability of the community media sector. To this end, an estimated 120 projects will receive training in areas such as governance over the medium term to help bridge skills gaps. R3 million is allocated over the medium term for this purpose. However, the number of projects supported in any given year depends on the quality and quantity of applications received and on the funds available.

The entity is funded through transfers from the department, which constitute 46.4 per cent (R100.8 million) of its total revenue over the medium term. Expenditure is expected to increase at an average annual rate of 4.3 per cent, from R66.9 million in 2018/19 to R75.8 million in 2021/22.

Programmes/Objectives/Activities

Table 3.52 Media Development Diversity Agency expenditure trends and estimates by programme/objective/activity

R thousand	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2015/16	2016/17	2017/18				2018/19	2019/20	2020/21		
Administration	15 422	25 073	27 420	23 779	15.5%	31.7%	29 105	30 755	32 505	11.0%	40.8%
Community media and small commercial media	35 522	56 432	49 236	38 577	2.8%	62.4%	36 080	37 630	39 204	0.5%	53.4%
Research, monitoring and evaluation,	1 808	4 472	3 438	2 217	7.0%	4.0%	3 441	3 578	3 721	18.8%	4.5%
Strategy, policy, advocacy, capacity building	–	1 191	2 250	2 329	–	1.9%	388	403	419	-43.5%	1.3%
Total	52 752	87 168	82 344	66 902	8.2%	100.0%	69 014	72 366	75 849	4.3%	100.0%

Statements of historical financial performance and position

Table 3.53 Media Development Diversity Agency statements of historical financial performance and position

Statement of financial performance									
R thousand	Audited outcome		Audited outcome		Audited outcome		Budget estimate	Revised estimate	Average: Outcome/Budget (%)
	Budget	2015/16	Budget	2016/17	Budget	2017/18			
Revenue									
Non-tax revenue	27 229	4 646	4 291	4 816	4 548	5 293	4 821	4 821	47.9%
Other non-tax revenue	27 229	4 646	4 291	4 816	4 548	5 293	4 821	4 821	47.9%
Transfers received	47 017	55 116	58 201	69 429	82 017	78 262	62 081	62 081	106.2%
Total revenue	74 246	59 762	62 492	74 245	86 565	83 555	66 902	66 902	98.0%
Expenses									
Current expenses	26 971	25 825	33 956	31 588	31 557	34 270	34 284	34 284	99.4%
Compensation of employees	16 294	16 102	17 466	14 092	16 866	16 258	20 587	20 587	94.1%
Goods and services	10 482	9 421	16 238	17 095	13 631	16 898	12 397	12 397	105.8%
Depreciation	195	302	252	401	1 060	1 114	1 300	1 300	111.0%
Transfers and subsidies	47 275	26 927	28 536	55 580	55 008	48 074	32 618	32 618	99.9%
Total expenses	74 246	52 753	62 492	87 168	86 565	82 344	66 902	66 902	99.6%
Surplus/(Deficit)	–	7 009	–	(12 923)	–	1 211	–	–	
Statement of financial position									
Carrying value of assets	301	888	1 068	3 734	2 987	2 527	2 390	2 390	141.4%
of which:									
Acquisition of assets	–	(368)	–	(1 514)	(1 590)	(198)	(2 176)	(2 176)	113.0%
Inventory	10	7	–	–	–	–	–	–	70.0%
Receivables and prepayments	8 005	908	456	1 420	510	837	510	510	38.8%
Cash and cash equivalents	14 500	93 467	79 879	99 698	73 424	104 238	70 818	70 818	154.3%
Total assets	22 816	95 270	81 403	104 852	76 921	107 602	73 718	73 718	149.7%
Accumulated surplus/(deficit)	20 951	85 764	79 635	72 839	62 443	72 972	68 656	68 656	129.6%
Capital reserve fund	–	6 479	–	25 631	11 000	28 298	2 000	2 000	480.1%
Finance lease	–	140	140	1 732	1 300	1 041	1 150	1 150	156.9%
Trade and other payables	1 500	2 637	1 507	1 348	1 467	4 340	1 354	1 354	166.1%
Provisions	365	250	–	694	250	765	250	250	226.5%
Derivatives financial instruments	–	–	121	2 608	461	186	307	307	348.8%
Total equity and liabilities	22 816	95 270	81 403	104 852	76 921	107 602	73 718	73 718	149.7%

Statements of estimates of financial performance and position

Table 3.54 Media Development Diversity Agency statements of estimates of financial performance and position

Statement of financial performance		Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Revised estimate	2018/19	2015/16 - 2018/19	2019/20	2020/21	2021/22	2018/19 - 2021/22		
R thousand								
Revenue								
Non-tax revenue	4 821	1.2%	7.0%	5 110	5 418	5 721	5.9%	7.4%
Other non-tax revenue	4 821	1.2%	7.0%	5 110	5 418	5 721	5.9%	7.4%
Transfers received	62 081	4.0%	93.0%	63 902	66 949	70 129	4.1%	92.6%
Total revenue	66 902	3.8%	100.0%	69 012	72 367	75 850	4.3%	100.0%
Expenses								
Current expenses	34 284	9.9%	44.5%	46 122	48 778	51 599	14.6%	63.4%
Compensation of employees	20 587	8.5%	24.3%	27 109	29 005	31 035	14.7%	37.8%
Goods and services	12 397	9.6%	19.1%	17 770	18 481	19 220	15.7%	23.8%
Depreciation	1 300	62.7%	1.1%	1 205	1 253	1 303	0.1%	1.8%
Interest, dividends and rent on land	–	–	–	38	39	41	–	0.0%
Transfers and subsidies	32 618	6.6%	55.5%	22 892	23 588	24 250	-9.4%	36.6%
Total expenses	66 902	8.2%	100.0%	69 014	72 366	75 849	4.3%	100.0%
Surplus/(Deficit)	–			(2)	1	1		
Statement of financial position								
Carrying value of assets	2 390	39.1%	2.5%	1 912	1 529	1 051	-24.0%	3.0%
<i>of which:</i>								
Acquisition of assets	(2 176)	80.8%	-1.2%	(2 285)	(2 399)	(2 415)	3.5%	-4.3%
Receivables and prepayments	510	-17.5%	0.9%	510	510	510	–	0.9%
Cash and cash equivalents	70 818	-8.8%	96.5%	60 958	50 600	38 145	-18.6%	96.1%
Total assets	73 718	-8.2%	100.0%	63 380	52 639	39 706	-18.6%	100.0%
Accumulated surplus/(deficit)	68 656	-7.1%	80.1%	58 131	47 883	39 456	-16.9%	93.8%
Capital reserve fund	2 000	-32.4%	15.1%	2 000	2 000	–	-100.0%	2.4%
Finance lease	1 150	101.8%	1.1%	1 150	1 150	–	-100.0%	1.4%
Trade and other payables	1 354	-19.9%	2.5%	1 695	1 356	–	-100.0%	1.8%
Provisions	250	–	0.5%	250	250	250	–	0.5%
Derivatives financial instruments	307	–	0.8%	154	–	–	-100.0%	0.2%
Total equity and liabilities	73 718	-8.2%	100.0%	63 380	52 639	39 706	-18.6%	100.0%

Personnel information

Table 3.55 Media Development Diversity Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2019	Number and cost ¹ of personnel posts filled/planned for on funded establishment															Number			
	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)					
	2017/18		Unit cost	2018/19		Unit cost	2019/20		Unit cost	2020/21		Unit cost	2021/22		Unit cost	2018/19 - 2021/22			
Media Development Diversity Agency	38	38	31	16.3	0.5	38	20.6	0.5	38	27.1	0.7	38	29.0	0.8	38	31.0	0.8	14.7%	100.0%
Salary level																			
1 – 6	2	2	2	0.4	0.2	2	0.4	0.2	2	5.8	2.9	2	7.8	3.9	2	8.6	4.3	187.1%	5.3%
7 – 10	23	23	18	6.6	0.4	23	8.6	0.4	23	8.9	0.4	23	9.5	0.4	23	10.0	0.4	5.4%	60.5%
11 – 12	9	9	9	6.7	0.7	9	6.9	0.8	9	7.4	0.8	9	7.9	0.9	9	8.3	0.9	6.4%	23.7%
13 – 16	4	4	2	2.6	1.3	4	4.7	1.2	4	5.0	1.3	4	3.8	1.0	4	4.1	1.0	-4.9%	10.5%

1. Rand million.



2019 BUDGET

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